Planning Commission Regular Meeting May 8, 2024 @ 1:30 PM Watch Live on YouTube

Seabrook Island Town Hall, Council Chambers 2001 Seabrook Island Road Seabrook Island, SC 29455



Virtual Participation: Individuals who wish to participate in the meeting via Zoom may call (843) 768-9121 or email <u>kwatkins@townofseabrookisland.org</u> for log-in information prior to the meeting.

AGENDA

1. CALL TO ORDER

2. APPROVAL OF MINUTES

A. Planning Commission Regular Meeting: April 14, 2024

3. OLD BUSINESS ITEMS

There are no old business items

4. NEW BUSINESS ITEMS

- A. Review and Discussion of Comprehensive Plan Elements [pages 2 84]
 - Cover & Introduction **Final Draft**
 - Population Final Draft
 - Economic Development Final Draft
 - Housing Final Draft
 - Community Facilities **First Review**
 - Priority Investment First Review

5. ITEMS FOR INFORMATION OR DISCUSSION

There are no items for information or discussion

6. ADJOURNMENT

Changes to Seabrook Island Comprehensive Plan Elements from 4/10/24 Planning Commission meeting

Population

• Page 3-6: Paragraph on social security income and retirement income

According to the 2022 American Community Survey Five-Year Estimate, more than 32-56 percent of Town residents have received social security income, as compared to about 47 35 percent for the entire state. Likewise, over 33 57 percent of the Town's population has collected retirement income, more than double the 13 26 percent of South Carolinians overall who receive retirement income.

Housing

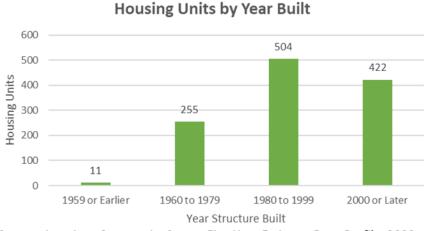


Figure 8.2

• Page 8-2: Figure 8.2 updated

• Page 8-5: Council of Villas and Regimes (COVAR) section, first 2 sentences

Council of Villas and Regimes (COVAR). Of the approximately 2,600 2,672 residential properties on Seabrook Island, about 1,380 1,340 are additionally governed by associations or regimes. Each of these forty-one regimes have their own protective covenants and bylaws that regulate items specific to their homeowners, and notably, about 85 25 percent of the COVAR owners are part-time residents of Seabrook Island properties are owner occupied.

Source: American Community Survey Five-Year Estimate Data Profile, 2022

• Page 8-5: Housing Inventory

The Town of Seabrook Island housing stock can be grouped under six different categories based on building style and the zoning districts they can be found in.

<u>Homes.</u> This category covers the single-family residences that are located on parceled out individual lots. There are approximately 1,500 homes on Seabrook Island.

<u>R-SF1, Large Lot Single-Family:</u> 87 total lots (73 built, 6 under construction, 8 vacant).

<u>R-SF2, Moderate Lot Single-Family:</u> 1,213 total lots (1,001 built, 32 under construction, 180 vacant).

<u>R-SF3, Small Lot Single-Family:</u> 215 total lots (183 built, 4 under construction, 180 vacant).

<u>Cottage Home Communities.</u> These are "stand-alone" structures not sharing any common walls, and therefore provide the privacy of a detached home with the convenience of managed care.

R-CL, Single-Family Cluster: 222 units (222 units built, 0 vacant R-CL lots).

<u>Townhome Communities.</u> In the "Townhome Communities", these multi-floor units share a common wall on one or both sides.

R-TH, Townhome: 395 units (395 townhome units built, 2 vacant R-TH lots).

<u>Villa Communities.</u> The building style for these villas is similar to a condominium, in that these residential units are located on more than one floor.

<u>R-MF, Multi-Family:</u> 540 units (540 multi-family units built, 0 vacant R-MF lots).

• Page 8-6: Vacant Properties, last sentence

The American Community Survey estimates $\frac{2,377}{1,259}$ vacant homes on Seabrook Island in 2020, with the vast majority of these homes being used for "seasonal, recreational, or occasional use" (Figure 8.4).

- Page 8-7: Housing Element Needs, 1st bullet point Controlling and containing growth and development consistent with the Town's vision and the Comprehensive Plan; and
- Page 8-7: Housing Element Needs, 2nd bullet point Renovation and maintenance or replacement of the older properties on the Island.
- Page 8-7: Housing Element Needs, 3rd bullet point Affordability of housing.

Economic Development

• Page 4-1: Element Goal

Through the coordination and cooperation of all *governing entities stakeholders*, implement strategies that promote the economic vitality and financial stability of Seabrook Island while maintaining its residential character and preserving its natural beauty.

- Page 4-1: Background and Inventory of Existing Conditions, last sentence of first paragraph Similarly, one routine action identified in SIPOA's Comprehensive Plan is to "continue to look for opportunities to reduce cost and redundancy with the Town and SIC by sharing operations."
- Page 4-9: Element Goal

Through the coordination and cooperation of all *governing entities stakeholders*, implement strategies that promote the economic vitality and financial stability of Seabrook Island while maintaining its residential character and preserving its natural beauty.

• Page 4-10: Strategies and Timeframes, third item

3. Continue to use the Town's utility system as a means to promote economic development.



TOWN OF SEABROOK ISLAND 2024 Comprehensive Plan Review

ADOPTED BY SEABROOK ISLAND TOWN COUNCIL December X, 2024



Acknowledgements

ACKNOWLEDGEMENTS

TOWN COUNCIL

Bruce Kleinman, Mayor Darryl May, Mayor Pro Tem Raymond Hamilton Dan Kortvelesy Gordon Weis

PLANNING COMMISSION

Tom Hund, Chairman George Fink, Vice Chairman Mary Jo Manning Jim Newton Stan Ullner

TOWN STAFF

Joe Cronin, Town Administrator Tyler Newman, Zoning Administrator



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INTRODUCTION

The *Town of Seabrook Island Comprehensive Plan* was initially adopted by the Town Council on April 27, 1999. Among other things, SC State Law § 6-29-510 requires that Planning Commissions review the Comprehensive Plan or elements no less than once every five years to determine whether changes in the amount, kind, or direction of development of the area or other reasons make it desirable to make additions or amendments to the plan. The *Town of Seabrook Island Comprehensive Plan* was last updated in 2019. This 2024 Comprehensive Plan Update incorporates the results of the Town of Seabrook Island Planning Commission's complete review of the comprehensive plan and satisfies SC State Law § 6-29-510 requirements.



The Planning Commission completed this 2024 update with input from the public and support and guidance from the professional staff of the Town of Seabrook Island and the Charleston County Planning Department. The Comprehensive Plan seeks to accomplish the Town's vision –"To continue to thrive as a beautiful, safe, and resilient coastal community where thoughtful development is harmonious with the natural environment and where all stakeholders are valued for their contributions to the overall health and well-being on the island" - by articulating goals to guide future Town Council actions regarding the pattern and intensity of land use, the provision of public facilities and services, economic development, housing availability, and natural and cultural resources. In this plan, it is important to keep in mind that the Town of Seabrook Island is unique: most of the Town is a private, gated community. Although zoning and development are governed by Town ordinances, the infrastructure inside the gate is owned and maintained by the Seabrook Island Property Owners Associations (SIPOA) and other private organizations.





PROFILE OF GOVERNMENT

The Town of Seabrook Island, South Carolina, (the "Town") was incorporated by the State of South Carolina on May 26, 1987. The Town of Seabrook Island operates as a Mayor-Council ("Strong Mayor") form of government. The Town Council is composed of a Mayor and four Council members, and are elected at-large, with non-partisan elections taking place in November of odd numbered years. All terms are for a period of two-years and there is no limit to the number of terms a member may serve. The Mayor and Town Council members serve without compensation. The Mayor and four Council members comprise the legislative branch of the Town, and it is their duty to set overall policy in matters concerning the operation of the Town's affairs.

The Mayor is the chief administrative officer of the town. He has all the powers prescribed by state law, including the power to:

- Appoint, suspend or remove all municipal employees and administrative officers of the town;
- Direct and supervise the administration of all departments, offices and agencies of the town;
- Preside at all Town Council meetings and vote as a member of the council;
- Act to insure that all laws and ordinances of the town are faithfully executed;
- Prepare and submit an annual budget and capital program to Town Council for review and approval;
- Submit to Town Council and make available to the public a complete report on the finances and administrative activities of the municipality as of the end of each fiscal year;
- Make such reports as Town Council may require concerning the operations and functions which are subject to the Mayor's direction and supervision; and



Chapter 2 – Profile of Town

• Appoint, with Town Council's approval, a Town Administrator to assist the mayor in fulfilling his duties.

The Town is unique among other South Carolina municipalities in that two private, non-profit organizations, SIPOA and Seabrook Island Club (SIC), provide many services that are typically performed by governments. Examples include most road and drainage maintenance, security, and recreation. However, the Town provides several services to its citizens including, but not limited to:

 <u>Public Safety</u>: Town-wide law enforcement through Charleston County Sheriff's office;



- <u>Street</u>, <u>Landscaping</u> and <u>Drainage</u> <u>Maintenance</u>: Seabrook Island Road from the roundabout at Betsy Kerrison Parkway to the front entry gate;
- <u>Planning and Zoning Administration, Building Permitting</u> <u>and Code Inspections</u>: Through the Town and agreement with Charleston County;
- <u>Beach Maintenance and Safety</u>: Beach patrol; beach monitoring and enforcement of leash laws; and
- <u>Communications and Emergency Preparedness</u>: The Town maintains a Comprehensive Emergency Plan, and an Emergency Preparedness Webpage on the Town's website.
- <u>Code Enforcement</u>: Town wide code enforcement through full time and part-time code enforcement staff.

The annual budget serves as the foundation for the Town's financial planning and control. Each year the Town Administrator prepares a draft budget for the mayor to review and present to council. By law, the Town is required to have a balanced budget. The draft budget is accompanied by detail of each revenue and expense item. The Town budgeted revenue sources are identified as both unrestricted and restricted. The latter consist of revenues received from the state accommodations tax, county accommodation tax and state alcohol tax, and may only be spent as mandated by applicable statute or rule. While municipalities are legally empowered to collect taxes on real and personal property, the Town does not currently levy a property tax millage. Additional information regarding the Town's annual budget is included in the Economic Development Element of this Comprehensive Plan Update.

Boards, Committees and Commissions

The Town relies heavily on boards, committees and commissions to conduct functions normally performed by departments of a Town government. The Town has boards, committees and commissions as required by statute and special committees to review and recommend policies, activities, and ordinances. Current and previous agendas and minutes are available on the Town website (<u>www.townofseabrookisland.org</u>) These committees include the following:

ATAX Advisory Committee

The Seabrook Island Accommodations Tax (ATAX) Advisory Committee is a local advisory committee which was established by Town Council pursuant to Section 6-4-25 of the S.C. Code of Laws. The ATAX Advisory Committee consists of seven members, a majority of whom are selected from the hospitality industry. At least two of the members must be from the lodging industry and at least one member shall represent local cultural organizations. Committee members are appointed by Town Council and serve for a term of two years. The ATAX Advisory Committee meets at least one time per year for the purpose of reviewing and providing recommendations to Town Council on the expenditure of funds generated by the 2% State ATAX. By law, State ATAX funds must be used exclusively for the promotion of tourism, arts and cultural activities within the community.

In FY 2024, the Town appropriated State ATAX funds for the following tourism-related events and activities:

- Alan Fleming Tennis Tournament (\$15,000)
- Charleston Symphony Orchestra Concert (\$10,000)
- Seabrook Island Birders Shorebird Stewardship Program (\$1,500)
- Seabrook Island Club July Fourth Celebration (\$10,000)
- Seabrook Island Road Fence Replacement (\$100,000)
- Seabrook Island Turtle Patrol (\$1,000)
- St. Johns Fire District UTV w/ Medical Transport Bed (\$10,000)
- Town of Seabrook Island Beach Patrol (\$80,000)
- Town of Seabrook Island Special Events: Fireworks, Chow Town & Holiday Event (\$41,667)
- Town of Seabrook Island Tourism-Related Personnel Cost Allocation (\$75,783)

Board of Zoning Appeals

The Seabrook Island Board of Zoning Appeals is a quasijudicial board which was established by Town Council pursuant



to the requirements of the South Carolina Local Government Comprehensive Planning Enabling Act of 1994 (<u>S.C. Code of</u> <u>Laws Section 6-29-780 et seq</u>). The Board consists of five members, each of whom must be residents of the town. Board members are appointed by Town Council for a five-year term. The Board has three specific powers, duties, and responsibilities:

- To hear and decide appeals for variances from the requirements of the zoning ordinance when strict application of the provisions of the ordinance would result in unnecessary hardship. State law outlines four criteria which must be met in order to qualify for a variance, and it is incumbent upon the applicant to demonstrate how the request satisfies each of the four criteria;
- To permit uses by special exception when designated within the zoning ordinance; and
- To hear and decide appeals where it is alleged there is an error in an order, requirement, decision or determination made by the Zoning Administrator in the enforcement of the zoning ordinance.

Planning Commission

The Seabrook Island Planning Commission was established by Town Council pursuant to the requirements of the South Carolina Local Government Comprehensive Planning Enabling Act of 1994 (S.C. Code of Laws Section 6-29-780 et seq). The Commission consists of five members, each of whom are appointed by Town Council for a term of two years. Each member must be a registered voter of the town and shall either reside or own property within the town limits. No member may hold any other public office in the town or county.

Chapter 2 – Profile of Town

The Commission is responsible for undertaking a continuing planning program for the physical, social and economic growth, development and redevelopment of land within the town. To fulfill this role, one of the primary functions of the Planning Commission is to prepare, review and periodically update the town's official comprehensive plan. In order to implement the recommendations of the plan, the Commission is also charged with preparing and recommending to Town Council specific instruments and measures, including:

- Zoning ordinances, zoning district maps and appropriate revisions thereto;
- Regulations for the subdivision and development of land;
- An official map and appropriate revisions showing the exact location of existing or proposed public streets, highways, utility rights of way and public building sites, with regulations and procedures for administering the official map ordinance;
- A landscaping ordinance providing required planting, tree preservation and other aesthetic considerations;
- A capital improvements program listing projects required to implement the adopted plans; and
- Policies and procedures to implement adopted elements of the comprehensive plan. These policies and procedures may cover such topics as expanding corporate limits, extending public water and sewer systems, dedicating streets and drainage easements, and offering economic development incentive packages.

The Commission is responsible for overseeing the administration of subdivision and land development regulations upon adoption by Town Council, including, but not



limited to, the review and approval of subdivision plats and commercial developments. The Commission may also be tasked by Town Council with reviewing and providing recommendations on any other municipal matter.

Public Safety Committee

The Seabrook Island Public Safety Committee is a standing committee of the Town which was established by ordinance of Town Council. The Public Safety Committee is chaired by the member of Town Council who has been designated as the town's Public Safety Official. Additional at-large members may be recommended by the chair and appointed by the full Council. Committee members serve for a two-year term which runs concurrent with the mayor's term.

The Public Safety Committee is tasked with the following responsibilities:

- Reviewing and recommending updates to the Town's Comprehensive Emergency Management Plan;
- Identifying resources to ensure the safety and wellbeing of the public;
- Coordinating with outside entities and community organizations on emergency management and disaster response planning;
- Coordinating with emergency service providers (Police, Fire and EMS) to plan for and respond to potentially unsafe or life-threatening situations;
- Reviewing and providing recommendations for oncall service contracts including, but not limited to, debris management and debris monitoring services; and
- Undertaking public relations activities to increase the public's awareness of potential hazards including, but

not limited to, hurricanes, floods, tornadoes and earthquakes.

Utility Commission

Following a successful referendum in 1995, the town acquired the island's water and sewer system from Heater of Seabrook, Inc., a private utility owned by Minnesota Power and Water. The Seabrook Island Utility Commission (SIUC) was established by ordinance of Town Council for the purpose of managing operations and maintenance of the town's water and sewer system. The SIUC provides water and wastewater service to all residents and businesses within the town. The SIUC also provides wastewater treatment to certain areas outside the town limits, including the nearby developments of Cassigue, Freshfields Village and Kiawah River Estates. Members of the SIUC are elected by the residents of the town. Each member is elected to a six-year term, and elections take place in November of odd-numbered years. In the event of a vacancy, the mayor and Town Council may appoint a new member to fill the remainder of the unexpired term.

The SIUC has been vested by Town Council with the following powers and duties:

- To have full control and management over the town's water and sewer system;
- To supply and furnish water and sewer services, and require payment of such rates, tolls, and charges as it may establish from time to time for the use of such services;



- To have complete authority to service all customers formerly served by Heater of Seabrook, Inc. and to assume all contractual obligations of Heater of Seabrook, Inc.;
- To make a full and complete statement in a standard accounting format to the Town Council each month of all receipts and disbursements during the previous month;
- To submit an annual financial report to the Town Council in a standard accounting format;
- To take all actions it deems necessary to establish and operate the towns water and sewer system, unless provided to the contrary by town ordinance or state statute; and
- To expend the funds it receives from the operation of the town's water and sewer system.

However, the SIUC does not have the authority to:

- Incur any indebtedness as evidenced by monetary loans without prior approval of Town Council; or
- Provide service to new customers outside the town limits (or outside of those areas with prior contractual obligations at the time the system was acquired) without prior approval from Town Council and the holding of a public referendum.

Community Promotion and Engagement Committee

The Seabrook Island Community Promotion and Engagement Committee is a standing committee of the town which was established by ordinance of Town Council.

The five-member committee is chaired by an assigned member of Town Council. The remaining at-large members are recommended by the chair and appointed by the full Council. Committee members serve for a two-year term which runs concurrent with the terms of the Mayor and Town Council.

The Community Promotion & Engagement Committee is tasked with the following responsilities:

- To assist with the creation, planning, preparation, promotion, execution, and evaluation of various town-sponsored events and activities;
- To identify resources necessary to ensure the success of town-sponsored events and activities including, but not limited to, sponsors, vendors, suppliers, entertainment, crowd control and public safety;
- To review and provide recommendations to Town Council on the procurement and awarding of contracts for goods and services related to town events and activities;
- To develop, recommend and implement strategies for engaging town residents, property owners, visitors and businesses;
- To provide recommendations on overall communication strategies and methods;
- To administer the town's Community Promotions Grant program; and
- To perform such other duties which may be assigned or requested by Town Council.

Environment and Wildlife Committee

The Seabrook Island Environment and Wildlife Committee is a standing committee of the town which was established by ordinance of Town Council.

The five-member committee is chaired by an assigned member of Town Council. The remaining atlarge members are recommended by the chair and appointed by the full Council. Committee members serve for a two-year term which runs concurrent with the terms of the Mayor and Town Council.



The Environment and Wildlife Committee is tasked with the following responsibilities:

- To review and provide recommendations to Town Council on general matters related to the town's environment and wildlife;
- To periodically review and provide recommendations to Town Council on updates to the town's beach management ordinance;
- To coordinate with outside entities, community organizations and state and federal agencies on issues related to the town's environment and wildlife;
- To identify, develop and recommend programs and/or projects which enhance awareness, promote conservation and protect the community's environmental and wildlife resources, including programs and/or projects which may be eligible for grant funding;
- To monitor current and proposed legislation, regulations and litigation at the state and federal level which may impact the town's environment and wildlife;
- To review and provide recommendations to Town Council on the procurement and awarding of contracts for goods and services related to the town's environment and wildlife; and
- To perform such other duties which may be assigned or requested by Town Council.

Public Works Committee

The Seabrook Island Public Works Committee is a standing committee of the town which was established by ordinance of Town Council. The five-member committee is chaired by an assigned member of Town Council. The remaining at-large members are recommended by the chair and appointed by the full Council. Committee members serve for a two-year term which runs concurrent with the terms of the Mayor and Town Council.

The Public Works Committee is tasked with the following responsibilities:

- To develop, recommend, and provide oversight on an ongoing capital improvements plan for the town;
- To review and provide recommendations to Town Council on major upgrades, expansion and improvements to the town's road and drainage infrastructure;
- To review and provide recommendations to Town Council on road maintenance projects including, but not limited to, major repairs, rehabilitation, landscape and vegetation control;
- To review and provide recommendations to Town Council on pathway and greenway areas including, but not limited to, maintenance, enhancement and bike and pedestrian safety;
- To review and provide recommendations to Town Council on traffic operations including, but not limited to, signage, crosswalks, signals, traffic calming devices, lighting, and similar measures;
- To review and provide recommendations to Town Council on the construction and expansion of town buildings and other facilities, as well as major upgrades thereto;
- To review and provide recommendations to Town Council on issues related to surface water management;
- To review and provide recommendations to Town Council on major beach-related projects including, but not limited to, the installation and maintenance of



erosion control devices, beach renourishment and periodic relocation of Captain Sam's Inlet;

- To review and provide recommendations to Town Council on proposed plans, designs and architectural renderings, as well as overall project scopes and budgets;
- To coordinate with outside entities, community organizations, private developers and state and federal agencies on issues related to the town's facilities and infrastructure;
- To review and provide recommendations to Town Council on the procurement of goods and services related to town facilities and infrastructure; and
- To perform such other duties which may be assigned or requested by Town Council.

Special Committees

As of the writing of this 2024 Comprehensive Plan update, the Town of Seabrook Island has three temporary special committees including:

Special Committee on ARPA Expenditures

The Special Committee on ARPA Expenditures is a special committee of the town which was established by resolution of Town Council on January 4, 2024.

The Special Committee on ARPA Expenditures consists of not fewer than five and not more than nine members. The Mayor serves, ex officio, as chair of the committee. The remaining members are nominated by the Mayor and appointed by a majority vote of Town Council. The committee members are drawn from a variety of professional backgrounds deemed appropriate by Town Council to the stated purpose of the committee. All members are registered voters of the town. Unless extended by a subsequent resolution of Town Council, all members all serve for a fixed term expiring on April 30,2024

The purpose the Special Committee of on ARPA Expenditures is to review the requirements State Coronavirus and Local of the Fiscal Recovery Funds (SLFRF) program, as authorized by the American Rescue Plan Act of 2021 (ARPA), in order to identify, evaluate, and prioritize projects suitable for utilization by the town under and in accordance with its grant. The committee shall make ARPA its recommendations to Town Council no later than April 30, 2024.

Special Committee on Finance

The Special Committee on Finance is a special committee of the town which was established by resolution of Town Council on January 4, 2024.

The Special Committee on Finance consists of not fewer than five and not more than nine members. One member of Town Council is appointed by the Mayor to serve as chair of the committee. The remaining members are nominated by the Mayor and appointed by a majority vote of Town Council. The committee members are drawn from a diverse group of professional backgrounds and interest, and preference may be given to those with a professional background in banking. budgeting, finance. accounting. law. management, and related fields. Unless extended by a subsequent resolution of Town Council, all members shall serve for a fixed term expiring on December 31, 2024.

The purpose of the Special Committee on Finance is to review and provide recommendations on any finance and budget-related matters which may be referred to the committee by the Mayor and/or Town Council.



Special Committee on Short-Term Rentals

The Special Committee on Short-Term Rentals is a special committee of the town which was established by resolution of Town Council on January 4, 2024.

The Special Committee on Short-Term Rentals consists of not fewer than five and not more than nine members. One member of Town Council is appointed by the Mayor to serve as chair of the committee. The remaining members are nominated by the Mayor and appointed by a majority vote of Town Council. The committee members are drawn from a diverse group of interests including but not limited to owners and/or managers of duly permitted short-term rental units operating within the town; full-time residents and/or property owners of the town who do not owner or manage short-term rental units within the town; licensed real estate agents and/or brokers licensed to operate within the town; and such other interests or professions deemed appropriate by Town Council. Unless extended by subsequent resolution of Town Council, all members shall serve for a fixed term expiring on June 30, 2024.

The purpose of the Special Committee on Short-Term Rentals is to bring together stakeholders from a variety of interests to study short-term rental activities and trends within the town and to recommend, no later than June 30, 2024, a comprehensive set of policy proposals that address a range of issues including, but no limited to, the following:

- Limiting the number of short-term rental units operating within the town;
- Limiting the ownership of multiple short-term rental units within the town;
- The imposition of fair and reasonable fees and taxes

related to short-term rental units;

- Fair, reasonable, and enforceable rules to protect the life and safety of short-term rental occupants;
- Fair, reasonable, and enforceable rules to protect the life, safety, and quiet enjoyment of neighboring property owners and the community at large; and
- Other fair, reasonable, and enforceable policies related to the operation of short-term rental units within the town.



POPULATION ELEMENT

Element Goal

Accommodate the Seabrook Island community in an environmentally and fiscally sustainable manner, with particular attention to preserving the island's natural beauty while continuing to provide its residents and visitors a healthy and active lifestyle.

3.1: OVERVIEW

The Population Element provides a basic picture of the population characteristics of the Town. This element examines historic trends and projections of the population, household numbers and sizes, educational levels, income characteristics, gender, and racial composition. The majority of the data contained in the Population Element has been extracted from the U.S. Bureau of Census 2000, 2010, and 2020, and the American Community Survey Five-Year Estimates. For 2023 and 2028 projections, an additional data source used is the Town of Seabrook Island Community Profile. This report was generated in February 2024, using the ESRI's ArcGIS Business Analyst tool, a mapping and spatial analytics software package that utilizes the same U.S. Census Bureau and American Community Survey base referenced above.

The Town's population characteristics differ from many other communities in that the majority of the property owners in the Town do not live there full-time, and a large portion of the housing is likely used as vacation homes or vacation rentals. With such a large number of available homes to accommodate guests, the Town experiences a large, seasonal tourist influx. Therefore, the Town's population should be recognized as consisting of three distinct groups: residents (including property owners and renters), nonresident property owners, and visitors/tourists. It should be noted that the census data contained in this section only applies to the resident population, which is defined by the Census Bureau as "those persons usually resident in that particular area (where they live and sleep most of the time)."

Chapter 3 – Population Element

3.2: BACKGROUND AND INVENTORY OF EXISTING CONDITIONS

Overall Population Analysis

The resident population of the Town, based on the U.S. Decennial Census, was at 2,050 in 2020. This is an increase of 336 residents, or 16.39 percent, from the 2010 census resident population total. While the resident population of Charleston County as a whole has continued to grow dramatically since 2010, the Town's residential population growth has followed suit. For Charleston County, the population grew from 350,998 residents in 2010 to 409,418 residents in 2020, an increase of 16.64 percent. Over the same timeframe, the Town's population grew from 1,714 residents to 2,050 residents, an increase of 19.6 percent. Figure 3.1 shows the Town's resident population growth from 2000 to 2020 and includes the increase in median age (discussed in further detail later in this chapter).

This trend of steady population growth is projected to continue according to the Town of Seabrook Island Community Profile. The projections for the years 2023 and 2028, as shown in Figure 3.2, are derived from current events and past trends. While the general rule of thumb is that the smaller an area, the more difficult it is to provide accurate population projections, there are two important characteristics related to the Town's resident population that support a slow future growth projection. First, according to Town records there are only about 217 remaining vacant residential lots available, some of which are unlikely to ever be developed. Second, since 2020 the Town is averaging only about 31 new construction building permits per year (BCDCOG Construction Quarterly).



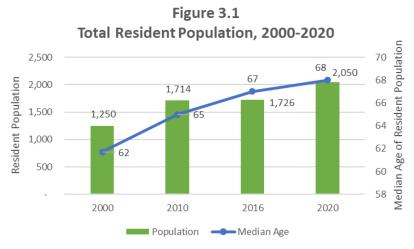
2,500

2,000

1.500

1,000

500



Source: U.S. Census Bureau, Decennial Census 2000, 2010, 2020, American Community Survey Five-Year Estimate, 2016



2,257 1.714



2020

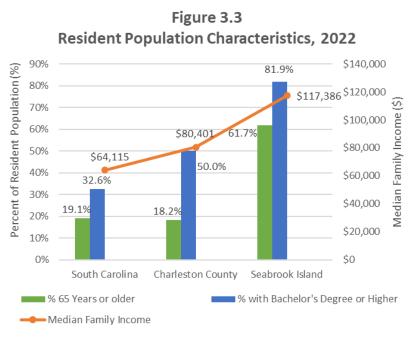
2023

Projected

2028

Projected

2010



Source: American Community Survey Five-Year Estimate, 2022.

Thus, the Town exhibits resident population characteristics more indicative of communities such as Kiawah Island, than of the countywide or statewide population. Further evidence of this is demonstrated in a comparison of the Town, Charleston County, and the State of South Carolina with respect to three distinct demographic variables: percentage of residents over the age of 65, percentage of residents with at least a bachelor's degree, and the resident population median family income (Figure 3.3).

Population Trends by Age Groups

While an examination of overall population is insightful in determining "big picture" community needs such as a utility expansion or road widening, a look at the trends of specific age

1.250

2000

Chapter 3 – Population Element



groups can help identify more concise needs such as the specific types of parks or community facilities that would best serve a future population. For the Town of Seabrook Island, two important age groups to analyze are "population under 25" and "population 55 and older".

In comparing Charleston County as a whole to Seabrook Island, the percentage of the overall population that these two age groups represent contrasts markedly. In 2022, the "under 25" age group made up 29.3 percent of Charleston County's overall population, but only 0.7 percent of Seabrook Island's, while the "55 and over" age group made up 27.5 percent of Charleston County's overall population yet represented 92.8 percent of the overall Seabrook Island population (Figure 3.4).

From 2010 to 2020, the Town's "under 25" age group population shrank from 163 to 105, a decrease of over 35 percent. However, projections for 2023 and 2028 show that this decrease is not expected to continue (Figure 3.5), and in fact this age group is expected to experience a slight increase. Such small resident populations for these age groups provide little incentive for the establishment of a pre-school or traditional K-12 school on Seabrook Island. However, non-resident and visitor/tourist populations likely greatly increase these age group populations, especially over the summer months, and this should be taken into consideration with regard to future amenities or community facility improvements. For example, should existing bicycle and pedestrian pathways, or access to recreational activities such as swimming and horseback riding, be revised to better accommodate young children and teenagers?

The recent and projected population change for the "55 and over" age group is more significant than that of the "under 25" age group. From 2010 to 2020, the Town's "55 and over" age group grew from 1,357 to 1,730, an increase of over 27 percent. More importantly,

Age Group Comparison, 2022				
	Charleston County		Seabrook Isla	nd
Age Group	Number	Percent	Number	Percent
Under 5 Years	5,014	3.3	0	0
5 to 9 Years	8,217	5.3	0	0
10 to 14 Years	7,663	5.0	0	0
15 to 19 Years	9,358	6.1	10	0.5
20 to 24 Years	14,798	9.6	5	0.2
Total	45,050	29.3	15	0.7
55 to 59 Years	7,652	5.0	87	4.2
60 to 64 Years	9,841	6.4	210	10.2
65 to 69 Years	7,670	5.0	404	19.6
70 to 74 Years	7,437	4.8	392	19
75 to 79 Years	3,882	2.5	407	19.7
80 to 84 Years	3,454	2.2	289	14
85 Years and over	2,458	1.6	125	6.1
Total	42,394	27.5	1,914	92.8

Figure 3.4

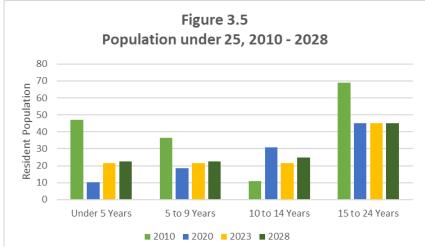
Source: US Census Bureau, 2022

this age group is projected to continue to grow to 1,786 seniors by the year 2023 (Figure 3.6). Based on these projections, the Town's median age of 65 in the year 2010, and 68 in the year 2020 (Figure 3.1), will stay at 68 in 2023, and increase to 70 in 2028.

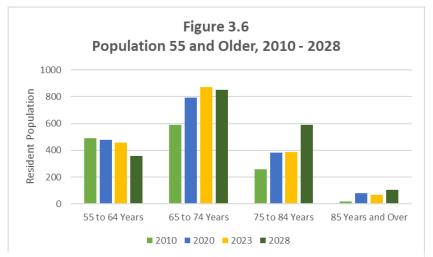
In addition to the Town's increase in median age over time, also known as an "aging population", Americans in general are living longer. According to the Center for Disease Control's National Center for Health Statistics, in 2022 the average life expectancy for Americans is 77.5 years. Questions regarding the impact of an ageing population are wide-ranging and include:

• Have citizens properly planned for retirement?





Source: U.S. Census Bureau, 2010, 2020, ESRI Population Projections 2023 and 2028, extracted from the Town of Seabrook Island Community Profile (February 15, 2024).



Source: U.S. Census Bureau, 2010, 2020, ESRI Population Projections 2023 and 2028, extracted from the Town of Seabrook Island Community Profile (February 15, 2024).

- Should housing be closer to service nodes and health care facilities?
- Should building codes be updated to reflect an aging population (for example, codes addressing handrails, ramps and street-level entrances)?
- Will there be a change in demand for goods and services?
- What are the associated changing costs to infrastructure as technology and commuter patterns adjust?
- Will there be an increase in sole person households, and what are the ramifications?

The Town should identify the potential community needs of its aging population and formulate strategies that can be implemented locally to address them. While some of the strategies could be directly addressed through local government action, others may require a broader community effort.

Commuter-Adjusted Population

A final component of population not yet discussed is the commuteradjusted population. The concept of the commuter-adjusted population, also known as the "daytime population", refers to the number of people who are present in an area during typical business hours. This contrasts with the "resident population", which refers to people who reside in a given area and are typically present during the evening and nighttime hours. The daytime population is calculated based on commuting data ("Journey to Work") collected by the Census Bureau, and therefore only reflects the daily influx and outflow of workers. According to the Town's community profile, the 2023 daytime population is 2,408 people of which 1,508 are residents who do not commute off the island during typical business hours, and the remaining 900 people make up the net influx of workers who commute onto the island during typical business hours. These 900 daily workers are in addition to the Town population represented by residents, non-resident property owners, and visitors/tourists.

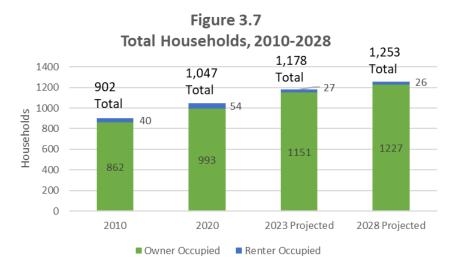


Households

The Census Bureau defines a *housing unit* as "a house, an apartment, a mobile home, a group of rooms, or a single room that is occupied (or if vacant, intended for occupancy) as separate living quarters". *Households* are a subset of housing units and represent all occupied housing units. An analysis of Households, household sizes and family households are included in this Population Element, while an examination of housing units including location, type, age, condition, occupancy and affordability are included in the Housing Element (Chapter 8).

From 2010 to 2020, the total number of households increased from 902 to 1,047 or 16 percent. This increase in the number of Households is projected to continue, however at a much slower rate, through 2028: where 145 additional Households were added over the ten-year period from 2010 to 2020, only 206 additional Households are projected to be added for the eight-year period from 2020 to 2028 (Figure 3.7). The percentage of Households that are owner-occupied as opposed to renter-occupied increases from about 95 percent in 2010, to almost 98 percent in the 2023 and 2028 projections. It is important to note that the renter-occupied Households being referenced here represent the long-term renter apportionment of the resident population reported by the Census Bureau and should not be confused with the short-term renters that make up the visitor/tourist population and are not reported by the Census Bureau.

Not all Households contain families. As defined by the Census Bureau, family Households "consist of two or more individuals who are related by birth, marriage, or adoption, although they also may include other unrelated people". Of the 902 Households in the Town in 2010, 862, or 96 percent, were family households. Similarly, of the 1,047 households in the Town in 2020, 993, or 95 percent were family households. As might be expected in a community where only 5.1 percent of the 2020 population was under the age of 25, average household size and average family size were relatively small at 1.73 persons and 2.09 persons, respectively.



Source: U.S. Census Bureau, 2010, 2020, ESRI Population Projections 2023 and 2028, extracted from the Town of Seabrook Island Community Profile (February 15, 2024).

Projections for 2028 show little change in the Town's household size and family size; however, these numbers are somewhat lower than the South Carolina average of 2.47 persons per household and 3.01 persons per family. Percent change in the Town's household data from 2010 to 2020 is shown in Figure 3.8.

Educational Attainment

The resident population of the Town is more educated than both Charleston County and the State of South Carolina as a whole. Of the 25 years and older population, 100 percent of Town residents have a high school diploma. This is seven percentage points and nine percentage points higher than the same age group in the overall county and state populations, respectively.



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Second U.S. Company 2010, 2020						
Source: US Census Bureau 2010, 2020				20	Census Bureau 2010, 2020	Source: US C

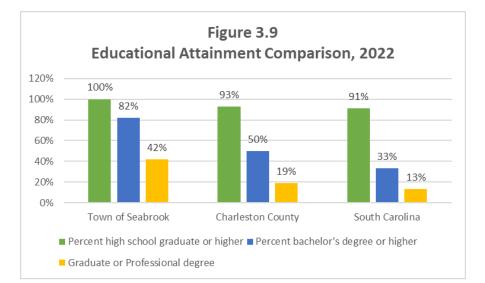
The disparity in educational attainment becomes more pronounced regarding postsecondary education. While 82 percent of the Town's 25 and older population has a bachelor's degree, and 42 percent have a graduate or professional degree, statewide in this age group, only 33 percent have a bachelor's degree and 13 percent have a graduate or professional degree (Figure 3.9).

Gross Income

The median reported annual gross income for the Town in 2022 was \$117,386, almost double the South Carolina median gross income of \$64,115 (Figure 3.10). The Town's median Household

gross income has grown over 21 percent from \$96,667 in 2010 to \$117,386 in 2022. From 2020 to 2028, the Town's median Household income is projected to grow an additional 88 percent, to \$188,767 (Figure 3.11).

As would be expected, a larger percentage of the Town's population collects social security and a retirement income than does the State of South Carolina as a whole. According to the 2022 American Community Survey Five-Year Estimate, more than 56 percent of Town residents have received social security income, as compared to about 35 percent for the entire state. Likewise, over 57 percent of the Town's population has collected retirement income, more than double the 26 percent of South Carolinians overall who receive retirement income.



Source: American Community Survey Five-Year Estimate, 2022



\$140,000 \$117.386 \$120,000 \$100,000 \$83.103 \$80,401 \$74,755 \$80,000 \$64,115 \$60,000 \$40,000 \$20,000 Ś-United States South Carolina Charleston City of Town of County Charleston Seabrook

Figure 3.10 Median Household Income Comparison, 2022

Source: American Community Survey Five-Year Estimate, 2022

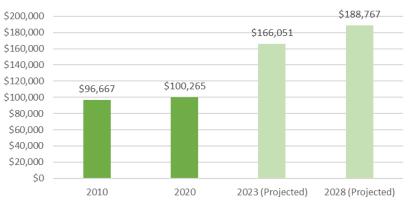


Figure 3.11 Median Household Income, 2010 - 2028

Source: U.S. Census Bureau, 2010, 2020, ESRI Population Projections 2023 and 2028, extracted from the Town of Seabrook Community Profile.

Chapter 3 – Population Element

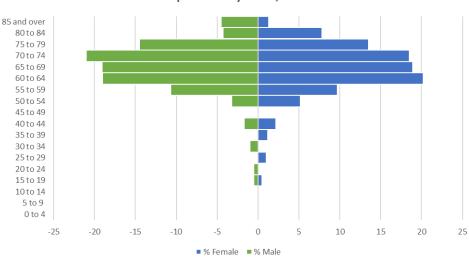


Figure 3.12 Population Pyramid, 2022

Source: American Community Survey Five-Year Estimate, 2022

Gender and Race

The 2022 population pyramid in Figure 3.12 shows at a glance how evenly split the Town's population is with respect to age and gender. Approximately 50.5 percent of the population is female. This population breakdown by gender is consistent with Charleston County (51.4 percent female) and the state of South Carolina as a whole (51.2 percent female).

With regard to race, the Town's population is much more racially homogenous than both Charleston County and the state of South Carolina. While the Town is approximately 97 percent white, 0.4 percent black, and the remaining 2.6 percent other races, Charleston County is approximately 70 percent white, 24 percent black, and 6 percent other races, and the state of South Carolina is approximately 67 white, 27 percent black and 6 percent other races.



3.3: POPULATION ELEMENT GOAL

Accommodate the Seabrook Island community in an environmentally and fiscally sustainable manner, with particular attention to preserving the island's natural beauty while continuing to provide its residents and visitors a healthy and active lifestyle.

Population Element Needs

- The non-resident population fluctuates dramatically on a seasonal basis creating the need for different facilities and services;
- The resident population tends to be older, more affluent, and better educated than national, state, and local averages, thus creating the need for different services and facilities than seen in other communities; and
- There is a need to improve the communication capabilities of the Town regarding the distribution of both general information and timely emergency information to non-resident property owners, as well as the many visitors to the island.

3.4: POPULATION ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the vision and goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. Continue to provide residents, non-resident property owners, and visitors with a safe and secure environment and high-quality community facilities.
- 2. Continue to develop more accurate data on property owner and visitor populations in order to assess and project the need for community services and facilities.
- 3. Continue to develop strategies that identify and respond to changes in population trends that result in a change in population needs and desires.
- 4. Continue to enhance the ability to identify and engage nonproperty owners living on the island, and property owners who do not live on the island.
- 5. Continue to address issues of aging population.
- 6. Continue to develop processes to more efficiently disseminate both general and emergency information from the Town to its visitors and non-resident property owners.



ECONOMIC DEVELOPMENT ELEMENT

Element Goal

Through the coordination and cooperation of all stakeholders, implement strategies that promote the economic vitality and financial stability of Seabrook Island while maintaining its residential character and preserving its natural beauty.

4.1: OVERVIEW

The Economic Development Element considers labor force and labor force characteristics, employment by place of work and residence, and an analysis of the community's economic base. This section provides an analysis of the Town's economy and the Town's impact on Charleston County's overall economy.

4.2: BACKGROUND AND INVENTORY OF EXISTING CONDITIONS

The economic activities associated with the Town of Seabrook Island are not only linked to the overall regional economy, they are also closely associated with the economic vitality of the Seabrook Island Property Owners Association (SIPOA), the Seabrook Island Club (SIC), and the Seabrook Island Utility Commission (SIUC). While each of these three Seabrook Island entities maintain revenue streams and incur costs that are exclusive of the Town, the overall economic success of the community is very much dependent upon the individual financial viability of all four entities. This relationship and financial dependence is recognized by each of the entities. For example, new Seabrook Island property owners become members, and are subject to the rules and regulations of the SIPOA, including the requirement that they also become members of SIC for a specific period of time. The dues associated with this requirement represent an important revenue stream for SIC.

Unless specifically noted, all references made to Seabrook Island's "economy" and the island's economic development as a whole, is inclusive of each of the four entities. Data included in the above referenced Economic Impact Study, as well as a review of the Town of Seabrook Island's financial documents, U.S. Census data, real estate sales data, financial data provided by the SIPOA, and other various sources, are used to provide the background and inventory, as well as identify the needs and develop the strategies for this Economic Development Element.

Real Estate Sales

The Charleston Trident Association of Realtors (CTAR) provides monthly and annual regional and local real estate market reports for the Charleston Region. The most recent annual report is the 2023 Annual Report on the Charleston Area Housing Market. The CTAR report makes some general observations with regard to the Charleston regional housing market as a whole, including an increase in average home prices and a decrease in pending sales



as compared to 2022. The housing market on Seabrook Island follows this regional trend, as the average sale price of single-family detached homes has increased by 6.6 percent from 2022, and the average sale price for townhouse/condos has increased by over 10 percent from 2022. However, year over year there has been an average 18 percent decrease in single-family detached home sales, and an average 15 percent decrease in townhouse/condo home sales (Figures 4.1 and 4.2).

As would be expected for the community of Seabrook Island, the 2023 average sales price for single-family detached homes exceeds both Johns Island and Charleston County. Also, the average sales price for Seabrook Island townhouse/condos is higher than Johns Island and Charleston County as a whole (Figure 4.3).

Figure 4.1 Single Family Detached							
Annual Re	al Estate	e Metric	s, 2020-2	023			
2020 2021 2022 2023							
New Listings	134	135	128	123			
Closed Sales	153	122	103	84			
Median Sales Price	\$729,000	\$850,000	\$1,180,000	\$1,345,000			
Average Sales Price	\$898,667	\$963,800	\$1,392,691	\$1,485,234			
% of Original List							
Price Received	93.2%	97.6%	97.4%	96.1%			
Days on Market	135	40	17	35			
Source: Charleston Trie	dent Assoc	iation of R	ealtors, Seal	brook			
Island Local Market U	odates 202	0-2023					

Figure 4.2 Townhouse-Condo Attached								
Annual Real Estate Metrics, 2020-2023								
2020 2021 2022 2023								
New Listings	109	113	121	108				
Closed Sales	131	111	98	80				
Median Sales Price	\$310,000	\$480,000	\$631,000	\$600,000				
Average Sales Price	\$356,238	\$493,030	\$591,381	\$652,011				
% of Original List								
Price Received	94.7%	99.5%	100.4%	95.6%				
Days on Market	118	20	18	36				
Source: Charleston Trident Association of Realtors, Seabrook								
Island Local Market Updates 2020-2023								

Figure 4.3 Median and Average Sales Price Comparisons, 2023					
	Single-Family Detached		Townhouse-Condo Attached		
	Median Sales Average		Median	Average Sales	
	Price	Sales Price	Sales Price	Price	
Seabrook Island	\$1,345,000	\$1,485,234	\$600,000	\$652,011	
Johns Island	\$617,035	\$751,365	\$390,000	\$501,541	
Charleston County	\$617,500	\$889,833	\$405,000	\$530,982	
Source: Charleston Trident Association of Realtors, Seabrook Island, Johns Island, and Charleston County Local Market Updates 2023					

It is important to note that the comparative real estate data provided in the tables above include existing homes sales and new home sales. New home construction is a primary indicator of growth in a region, and is also directly linked to a region's economy, including the stability of construction sector employment and fluctuations in local government revenue. In 2023, new construction represented 28.2 percent of the market share for the Charleston region,



indicating strong growth of the area as a whole. Johns Island, with a new construction market share of 36.2 percent, is one of the fastest growing sub-regions in the Charleston area. Seabrook Island's new construction market share is only 5.4 percent in 2023, averaging 6.1 percent over the last three years. This means that the vast majority of home sales on Seabrook Island are in the form of resale of existing homes. As discussed in Chapter 8 – Housing Element, there are about 217 remaining vacant residential properties on Seabrook Island, and a portion of these properties may never be built on. This finite number of buildable lots means the Town's future revenue from new home construction will continue to decrease over time.

Labor Force Characteristics

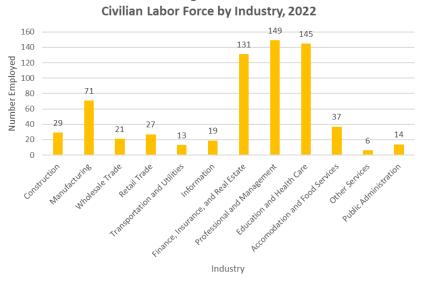
The U.S. Census 2022 American Community Survey (ACS) Five-Year Estimates Data Profile is the most recently published data source reflective of the labor characteristics for the Town of Seabrook Island. In 2022, 662 Town residents, 16 years of age and older, were employed in the civilian labor force, of which 411 were males and 256 were females. This represents 32 percent of all Town residents 16 years of age and older (662 out of 2,057 residents). For South Carolina and Charleston County, the percentage of residents, 16 years of age and older, employed in the civilian labor force is 83.9 percent (4,294,594 out of 5,118,425 residents), and 66.1 percent (230,259 out of 347,934 residents), respectively.

The 662 Town residents that are employed include those that commute to a job on or off the island, as well as those who "work from home". According to the 2023 Gallup Report "Remote Work Stable at Higher Rate Post-Pandemic", although the coronavirus epidemic has subsided, remote work is still more prevalent than it was prior to COVID-19, which closed down numerous workplaces and made employers need their staff to work from home. The majority of American workers, including those whose jobs allow for remote work and those who don't, now report doing so an average of four days per month. The U.S. Census 2022 American

Community Survey (ACS) Five-Year Estimates Data Profile says that of the 662 people in the labor force in the Town, 266, or about 40% work from home.

As shown in Figure 4.4, the Town's labor force is employed in a wide array of industries. However, almost 65 percent of the labor force is concentrated in three industry groups: Education and Healthcare, Professional and Management, and Finance, Insurance, and Real Estate.

Figure 4.4



Source: U.S. Census Bureau, American Community Survey Five-Year Estimates Data Profiles, 2022

Town Finances and Budget

The Town adopts an annual budget each year by ordinance. In addition, the Town's management prepares and submits annual financial statements to an independent auditor, (currently the fullservice Certified Public Accounting Firm of Mauldin & Jenkins), for the purpose of receiving an independent opinion on whether the financial statements "present fairly, in all material respects, the



respective financial position of the (Town's) governmental activities."

Each year the Town Administrator prepares a draft budget for the Mayor to review and present to the Town Council. By law, the Town is required to adopt a balanced budget. The draft budget is accompanied by a detailed breakdown of each revenue and expenditure line item. The Town's revenue sources are classified as "unrestricted" and "restricted". The latter of which consist of revenues which are subject to external expenditure restrictions mandated by the State. While municipalities are legally empowered to collect taxes on real and personal property, the Town does not currently levy a property tax millage.

FY 2024 Town Budget – General Fund

The General Fund is the primary operating fund of the Town. As itemized in the adopted FY 2024 Budget, revenues associated with the General Fund are separated into 12 revenue categories. Each General Fund revenue category is listed below, excluding the use of fund balance, along with the percentage of the overall FY 2024 General Fund Budget that it represents.

- Licenses and Permits (45.5%);
- Intergovernmental (18.0%);
- Franchise Fees (11.8%);
- Other Financing Sources (11.6%);
- Investment Income (10.9%);
- Grant Funding (0.9%);
- Sales and User Charges (0.5%);
- Assessments and Surcharges (0.4%);
- Fines and Forfeitures (0.3%);
- Miscellaneous Income (0.1%);
- Sale of Assets (0.0%); and
- Use of Fund Balance (0.0%).

Below is a more detailed description of each revenue category:

Licenses and Permits. This category, which accounts for nearly half of the Town's General Fund revenues, includes receipts from business licenses, building permit fees, and planning and zoning fees. Business licenses make up the single-largest revenue source for the Town. Business license revenues are derived from a tax on the gross income of each business operating within the Town. The majority of business license revenues are collected directly by the Town, while the remainder are collected by the Municipal Association of South Carolina (MASC) and remitted to the Town. The MASC administers three statewide programs on behalf of member municipalities, including the Brokers Tax Collection Program, Insurance Tax Collection Program, and Telecommunications Tax Collection Program. The Town collects zoning permit fees for all activities which are subject to the permitting provisions of the Development Standards Ordinance (DSO). The Town also contracts with the Charleston County Building Inspection Services Department for plan review and inspection services. Under this agreement, all building permit and plan review fees are paid directly to the County. The County retains 90% as a fee for the services provided, while the remaining 10% is remitted to the Town.

Intergovernmental. This category includes revenues that are collected by another unit of government and provided to, or shared with, the Town. The majority of revenues in this category are generated by the Charleston County Local Option Sales Tax (LOST). The countywide LOST program is a 1% sales and use tax which is levied on the gross proceeds of sales within the County. Funds are distributed to municipalities within the County in accordance with a State-mandated formula. Revenue from the State Aid to Subdivisions program comes from the Local Government Fund administered by the State Treasurer's Office and is part of the general fund of the State. The amount appropriated to the Local Government Fund is an amount equal to not less than 4.5% of the State's general fund revenues.



About 83% of the Local Government Fund is distributed to counties, and the remaining 17% is distributed to municipalities based on population. The Intergovernmental category also includes funds from the State Accommodations Tax which are required by law to be credited to the General Fund. Lastly, the Town receives a nominal amount from State for Transportation Network Company (TNC) Local Assessment Fees. These fees are collected from users of rideshare platforms, such as Uber and Lyft. TNC fees are collected by the State and remitted to the various political subdivisions, including the Town.

<u>Franchise Fees</u>. This category includes fees generated by various utility and telecommunications companies operating within the Town. The Town has entered into franchise agreements with Berkeley Electric Cooperative, AT&T U-verse (formerly BellSouth), and Comcast. Each of these agreements require the company to pay a specific percentage of its total annual revenues to the Town for the privilege of operating within the Town limits.

<u>Other Financing Sources.</u> This category is used to account for interfund transfers from other "restricted" funds to the General Fund. These funds are generally used to "reimburse" the General Fund for costs which are incurred by the General Fund, but which may be allocated to other funds. The transfer-in from the Short-Term Rental Permit Fund is used to cover administrative and other costs related to the enforcement of the Town's Short-Term Rental Ordinance. A transfer from the State Accommodations Tax Fund is used to cover eligible "tourismrelated expenditures", such as advertising, community promotions, and code enforcement activities.

<u>Investment Income</u>. There are two investment related line items in the General Fund: interest accrued from checking accounts and interest income generated from the Town's funds deposited with the South Carolina Local Government Investment Pool (LGIP). The LGIP is an investment mechanism authorized by the State Legislature to provide local governments an opportunity to acquire maximum returns on investments by pooling available funds with funds from other political subdivisions. Pursuant to State law, the State Treasurer is authorized to sell to all political subdivisions of the State participation units in the LGIP, which shall be legal investments for the subdivisions.

<u>Grant Funding.</u> In instances when the Town is awarded grant funds, the associated revenues will be included in this revenue category. In FY 2024, the Town is expected to receive proceeds from a \$25,000.00 Hometown Economic Development Grant from MASC. These funds will be used toward the replacement of the Town's aging gateway sign on Betsy Kerrison Parkway.

<u>Sales and User Charges.</u> This category includes line items for credit card convenience fees and facility rentals. Revenues are generated by a 3% convenience fee on all credit card transactions, as well as fee income from the rental of Town facilities.

<u>Assessments and Surcharges.</u> This category includes revenues collected from the State Assessment, Law Enforcement Surcharge, and Victim Advocate Surcharge. In the event an individual or business is found guilty of committing a municipal violation, an assessment equal to 107.5% is added to the amount of the fine. Revenues from the State Assessment are distributed as required by State law: 88.84% are remitted to the State, and the remaining 11.16% is remitted to Charleston County. In addition to the State Assessment, all violations are subject to a \$25 Law Enforcement Surcharge and a \$25.00 Victim Advocate Surcharge.

<u>Fines and Forfeitures.</u> This category includes revenues from court fines and setoff debt collections. Court fines are generated when a town code enforcement officer issues an ordinance summons for an alleged violation of Town ordinance. Examples



may include businesses operating without a valid Town business license, contractors working without a Town zoning permit, beach rules violations, and short-term rental violations. Under State law and Town ordinance, the municipal judge may impose a fine of up to \$500.00 per violation, per day, upon determination of guilt. Delinquent fines, fees, and other charges may be referred by the Town to MASC for collection under the setoff debt program. Under the setoff debt program, the MASC (on behalf of the Town) will attempt to collect unpaid debts from refunds due to taxpayers. Any funds collected by MASC are paid to the Town, minus an administrative fee.

<u>Miscellaneous Income</u>. This category is used to account for non-routine or unexpected revenues, such as contractual reimbursements, gifts, and donations.

<u>Sale of Assets.</u> The Town budgets a nominal amount for the sale of surplus items which are no longer used in the course of day-to-day operations. Items with an estimated value of less than \$500.00 may be sold on the open market without formal advertisement or competitive procedures. Such items may also be donated to local not-for-profit organizations which provide charitable services within the community. Items with an estimated value of \$500.00 or more must be sold by competitive methods, such as in-house auction, outside auction, formal or informal bidding process, online auction services, broker services, or similar methods.

<u>Use of Fund Balance.</u> In instances when anticipated revenues are insufficient to meet budgeted expenditures, the Town may appropriate funds from its unassigned fund balance. The unassigned fund balance acts as a type of "rainy day" account to ensure that the Town has adequate resources in place to maintain operations during an unanticipated interruption in revenues, such as an economic downturn or major disaster. Pursuant to its adopted fund balance policy, the Town's minimum unassigned fund balance shall be the greater of 50% of the current year's budgeted General Fund operating expenditures, or \$500,000.00. The maximum unassigned fund balance shall be 100% of the current year's budgeted General Fund operating expenditures. Excess funds above 100% will generally be transferred to one or more of the Town's designated funds for non-recurring capital projects.

While annual revenues may fluctuate from year to year, total revenues have generally trended upward over the last five years. Because the Town's General Fund is highly dependent on revenues from business licenses and permits, however, it is worth noting that future revenue trends may be susceptible to a variety of outside factors, such as economic downturns, construction slowdowns, and the eventual buildout of the Town.

<u>General Fund Expenditures</u>. As itemized in the adopted FY 2024 Budget, General Fund expenditures are separated into five categories. Each General Fund expenditure category is listed below, along with the percentage of the overall FY 2024 General Fund Budget that it represents:

Personnel Expenditures (43.1%); Operating Expenditures (32.8%); Capital Expenditures (5.1%); Other Financing Uses (15.1%); and Reserved for Future Use (3.9%).

Below is a detailed description of each expenditure category:

Personnel Expenditures. The Personnel category is used to account for all expenses related to the Town's full- and part-time staff. Budgeted expenses include gross wages, overtime, employer-paid payroll taxes (Social Security and Medicare), employer-paid medical insurance, employer-paid retirement contributions to the South Carolina Retirement System, and pre-employment expenses.



Operating Expenditures. The Operating Expenditures category is used to account for a wide range of goods and services needed for the day-to-day operations of the Town. The Operating Expenditures category contains more than 30 separate line items, the largest of which include professional services, contracted services, software licenses and subscriptions, insurance, contingency, IT services, materials and supplies, discretionary grants, utilities, travel and training, equipment rentals, and right-of-way maintenance.

Capital Expenditures. The Capital Expenditures category is used to account for the purchase of goods and equipment having a cost of \$10,000.00 or more and a useful lifespan of multiple years, moderately sized repairs, building renovations and upgrades, and special projects. Larger capital projects, including major construction and renovation projects, large vehicle and equipment purchases, and land acquisition, will generally be funded from one of the Town's Designated Funds.

Other Financing Uses. This category is used to account for interfund transfers from the General Fund to other funds. These types of transfers typically occur when surplus funds or funds in excess of the fund balance policy are transferred from the General Fund to one or more of the Town's Designated Funds.

Reserved for Future Use. In instances when revenues are anticipated to exceed budgeted expenditures, Town Council may elect to reserve funds for future use. At the end of each fiscal year, any reserved funds will remain in the unassigned fund balance and will be available for use in future budget years.

FY 2024 Town Budget – Designated Funds

As required by law, the Town adopts an annual budget each year, with anticipated revenues equal to budgeted expenditures. The Town takes a conservative approach to budgeting; actual expenditures will generally fall below the budgeted amount, while

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actual revenues are typically higher than anticipated, resulting in a budget surplus.

Over the last ten years, the General Fund surplus (ie. revenues minus expenditures, before interfund transfers) has ranged from a low of \$164,000.00 in FY 2018 to more than \$850,000.00 in FY 2022. Surplus funds will generally remain in the Town's unassigned fund balance until transferred or spent by Council pursuant to the Town's fund balance policy.

In recent years, Council has elected to transfer surplus funds to one or more Designated Funds to be used for future capital projects and other non-recurring expenditures. As of FY 2024, the Town maintains the following Designated Funds:

- Conservation Fund;
- Emergency Fund;
- Road and Drainage Fund;
- Town Facilities Fund; and
- Vehicle and Equipment Fund.

While the resources in each of these funds are designated by Town Council for a specific use or purpose, they are not subject to any external restrictions. Town Council may vote to re-designate these funds at any time to meet the needs of the Town.

FY 2024 Town Budget – Restricted Funds

The Town's budget contains a total of six Restricted Funds. These special revenue funds are used to account for the proceeds and expenditures of specific revenue sources which are legally restricted by external factors. The Town's Restricted Funds include the following:

- State Accommodations Tax Fund;
- Town Accommodations Tax Fund;
- County Accommodations Tax Fund;
- Alcohol Local Option Permit Fund;



- Short-Term Rental Permit Fund; and
- ARPA Fund.

Below is a detailed description of each of the Town's Restricted Funds:

State Accommodations Tax Fund. The State Accommodations Tax Fund is used to account for revenues and expenditures from a statewide tax of 2% on the rental of short-term accommodations within the Town. Funds are collected by the State Department of Revenue and remitted to the Town on a quarterly basis. As required by State law, the first \$25,000.00, plus 5% of the balance, must be credited to the Town's General Fund, 30% of the balance must be used for advertising and promotion of tourism, and the remaining 65% of the balance must be used for "tourism-related expenditures." Eligible uses under the "tourism-related expenditures" category include: advertising and promotion of tourism; promotion of the arts and cultural events: construction, maintenance, and operation of tourism-related facilities and related infrastructure: public facilities such as restrooms, dressing rooms, parks, and parking lots; tourist shuttle transportation; control and repair of waterfront erosion, including beach renourishment; operating visitor information centers; and development of workforce housing. Expenditures are subject to review by the State Tourism Expenditure Review Committee, and all funds must be expended within two years of receipt.

Town Accommodations Tax Fund. The Town Accommodations Tax Fund is used to account for revenues and expenditures received from a 1% tax imposed by the Town on the rental of short-term accommodations within the Town. Pursuant to an intergovernmental agreement, funds are collected by Charleston County and remitted to the Town on a monthly basis. Pursuant to State law and Town ordinance, proceeds from the Town Accommodations Tax may only be used for "tourism-related expenditures."

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County Accommodations Tax Fund. The County Accommodations Tax Fund is used to account for revenues and expenditures received from Charleston County as part of its 2% tax on the rental of short-term accommodations. Funds are collected by Charleston County. A portion of these funds (typically 20% of the revenues generated within the Town limits) are remitted to the Town on an annual basis, subject to the provisions of a funding agreement between the two jurisdictions. Pursuant to State law and County ordinance, proceeds from the County Accommodations Tax may only be used for "tourism-related expenditures."

Alcohol Local Option Permit Fund. The Alcohol Local Option Permit Fund is used to account for revenues received from the State for the issuance of Local Option Permits (LOP). A LOP authorizes the sale of liquor by the drink on Sundays from 12:00 a.m. to 2:00 a.m. and from 10:00 a.m. to 11:59 p.m. for businesses already holding a Business (Restaurant or Hotel) Liquor by the Drink Permit. This license is only issued in counties and municipalities that have approved Sunday sales of alcoholic liquors. Permit fees must be distributed by the State Treasurer to the municipality or county in which the retailer who paid the fee is located. The revenue may be used only by the municipality or county for the following purposes: capital improvements to tourism-related buildings; purchase or renovation of historic buildings; festivals that have a demonstrable and significant impact on tourism; local youth mentor programs; matching funds to receive funding from the Legacy Trust Fund; contributions to a redevelopment authority; acquisition of land for wildlife preserves, conservation, and recreation: beach renourishment and maintenance: dune restoration; maintenance of public beach access; capital improvements to the beaches and beach-related facilities: and construction and maintenance of drainage systems.

Short-Term Rental Permit Fund. The Short-Term Rental Permit Fund is used to account for funds received from the Town's



Short-Term Rental Permit Fee. Pursuant to the Town's DSO, an annual permit fee of \$450.00 is imposed on all properties which are advertised and rented as a short-term rental unit. Revenues received from the annual permit fee collections are used exclusively for costs related to the administration and enforcement of the Town's short-term rental regulations.

ARPA Fund. The ARPA Fund is used to account for revenues and expenditures of federal funds received under the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, a part of the American Rescue Plan Act of 2021 (ARPA). The SLFRF program delivered \$350 billion to state, local, and Tribal governments across the country to support their response to, and recovery from, the COVID-19 public health emergency. The Town received more than \$900,000.00 in SLFRF funds under ARPA. The use of funds must comply with the provisions of ARPA, as further clarified by administrative rules and procedures published by the U.S. Treasury Department. All SLFRF funds must be obligated by the end of 2024 and spent by the end of 2026.

Summary

Most of the economic impact for Seabrook Island is derived from tourism, residents, real estate sales, taxes and fee collections, and construction related activities. The County provides some direct and indirect services to the Town including planning and land use support services, emergency management and flood hazard management. The Town provides for public safety, health and welfare for the community, and contracts for additional services. Island-wide police coverage with the Charleston County Sheriff's department. The Town maintains, and contracts for the landscaping of, Seabrook Island Road. Emergency services are provided by the Charleston County EMS and the St. Johns Fire District.

SIPOA also provides services on the Island including premise security, biking paths and bridge maintenance and the maintaining of all signage as well as landscaping and maintenance of all the private roads and many common areas behind the entry gate. The SIPOA contracts with a private firm for garbage, recycling and yard debris collection on the Island.

4.3: ECONOMIC DEVELOPMENT ELEMENT GOAL

Element Goal

Through the coordination and cooperation of all stakeholders, implement strategies that promote the economic vitality of Seabrook Island while maintaining its residential character and preserving its natural beauty.

Economic Development Element Needs:

- Support existing business within the Town of Seabrook Island;
- Support the diversification of businesses that provide revenue to the Town;
- Assist in the development of new businesses that support the economy and enhance the lifestyle of residents of the Town of Seabrook Island;
- In coordination with SIPOA, SIC, and the real estate community, develop promotions to expand tourism into the low season, including the enhancement of marketing and public relations in areas where potential visitors/tourists reside;
- Expand beautification efforts that support and promote the commercial areas and Seabrook Island Road outside the gates;
- Address the deficit in employees that support the Town's service-based economy;



- Improve the tracking of revenue generated by tourism; and
- Continue to advocate for local control over business licenses.

4.4: ECONOMIC DEVELOPMENT ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the Vision and Goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. Continue to improve public access to promotional materials and tourism information for prospective visitors and homebuyers.
- 2. Continue to develop strategies to create new revenue streams when and if needed.
- 3. Continue to monitor the South Carolina legislature and potential impacts of legislation on Town revenue.
- 4. Continue to pursue a more business-friendly environment by streamlining the licensing and permitting process.



HOUSING ELEMENT

Element Goal

Promote the continuation of quality housing and encourage the development of a diverse housing stock, types and styles that meet different needs of the population.

8.1: OVERVIEW

The Housing Element considers location, types, age and condition of housing, owner and renter occupancy, and affordability of housing. Data contained in the Housing Element has been extracted from the U.S. Bureau of Census 2010 and 2020, and the American Community Survey 2022 Five-Year Estimates. For 2023 and 2028 projections, an additional data source used is the Town of Seabrook Island Community Profile, as further described in Chapter 3 – Population Element. Also as noted in Chapter 3, data provided by the U.S. Census Bureau and the American Community Survey only apply to the resident population and occupied housing units, referred to as households. The Construction Quarterly, a guarterly report of construction activity provided by jurisdictions and compiled by the Berkeley-Charleston-Dorchester Council of Governments (BCDCOG), is a source for recent construction activity. Lastly, Seabrook Island Property Owners Association (SIPOA), Seabrook Island Club (SIC), Council of Villas and Regimes (COVAR), recorded documents, and other sources have provided additional data where cited.

This element includes brief chronologic background information leading to land development on Seabrook Island, a description of how housing is governed and regulated, and an assessment of the current housing inventory and capacity for future housing. This assessment is then used to identify the goal, needs and strategies included in this Housing Element.

8.2: BACKGROUND AND INVENTORY OF EXISTING CONDITIONS

Background

During the late 1800s and early 1900s, the Jenkins, Seabrook or Andell families owned most of the land that is now the Town of Seabrook Island. The cleared areas on the island were used for farming sea-island cotton, while the rest of the island remained as a natural, forested, ocean-front environment. Adjacent Johns Island was bustling with activity including churches and schools, land being farmed and timbered, and access to the main land and markets by train, ferry and automobile. Many Johns Islanders used Seabrook Island for recreation, including camping, fishing, youth outings, yachting and even driving their automobiles on the hardpacked beach.

In 1937, the New York philanthropists Victor and Marjorie Morawetz purchased several large tracts of land on Seabrook Island, including 560 acres of the southern portion of the Andell family holdings, the 247 acre Jenkins Point Tract, and the tract containing the Kiawato Club House, originally built for the Kiawato Hunting Club organized in 1916. The Morawetzes leased their land to the Episcopal Diocese of South Carolina for a penny a year to serve as a summer retreat for disadvantaged boys. Upon Marjorie's death in 1957, the church was deeded the land, totaling approximately 1,300 acres. In 1969, the diocese sold 1,070 acres of their land to Seabrook Island Limited Partnerships (later to become the Seabrook Development Corporation). Today, the 230 acres of land retained by the church makes up the bulk of the 314 acre St. Christopher Camp and Conference Center operated by the Diocese of South Carolina, as further described in the Cultural Resources Element.

The Seabrook Development Corporation added to its initial Seabrook Island holdings through subsequent land purchases from heirs of the original Andell Family. Then in 1971, working with land planning consultants out of Atlanta, Georgia, Seabrook

Chapter 8 - Housing Element



Development Corporation prepared a master development plan that ultimately became Charleston County's first planned development, known as Seabrook Island Development (SID) Planned Unit Development. This original SID Master Plan was amended in 1978 and again in 1982. A final revision to the SID Master Plan was approved by Charleston County in September of 1983, and this version was subsequently approved by the newly incorporated Town in November of 1987. Since that time, the SID Master Plan has been updated only once, in April of 1998.

Ordinance 2022-04, which established a new Development Standards Ordinance (DSO) and zoning map for the Town of Seabrook Island, received final reading approval on June 28, 2022, from the Seabrook Island Town Council. The town's zoning, land use, and development rules were reviewed and updated over the course of three years, resulting in this legislation. Despite the fact that the previous DSO had been revised and updated over time, the most recent revision occurring in 2011, this was the first thorough overhaul of the ordinance since the town's incorporation more than 35 years previous. Below are descriptions of the new residential zoning districts.

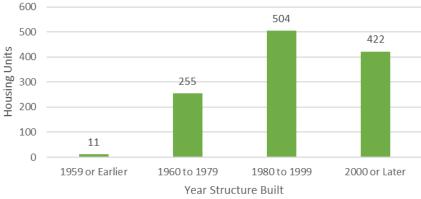
<u>R-SF1, Large Lot Single-Family</u>: In addition to providing a district that would enable the building of future estate-sized home sites, this district was developed to preserve the charm of established large lot single-family neighborhoods. Additional uses that complement and preserve the district's residential character are also allowed.

<u>R-SF2</u>, <u>Moderate Lot Single-Family</u>: This district's goal is to include the early subdivisions that were built before the town was incorporated and to set development guidelines based on the current moderate density conditions that will, to the greatest extent feasible, minimize nonconformities. Other uses are also permitted that are compatible with and supportive of the character of homes in the district.

<u>R-SF3, Small Lot Single-Family</u>: This district aims to minimize current nonconformities as much as is practicable and to promote

Figure 8.1 Town of Seabrook Island Residential Units Overview*						
Zoning District	Built	Under Construction	Vacant	Total		
R-SF1: Single-Family (Large Lot)	73	6	8	87		
R-SF2: Single-Family (Medium Lot)	1,001	32	180	1,213		
Single-Family Lots	1,074	38	188	1,300		
R-SF3: Single-Family (Small Lot)	183	4	28	215		
R-CL: Cluster Home	222	0	0	222		
R-TH: Townhome	395	0	0	395		
R-MF: Multi-Family	540	0	0	540		
Villas and Regimes	1,340	4	28	1,372		
Total	2,414	42	216	2,672		

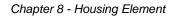




Source: American Community Survey Five-Year Estimate Data Profile, 2022

established growth patterns of those current subdivisions with single-family houses on small lots.

<u>R-CL</u>, <u>Single-Family Cluster</u>: This district is meant to support singlefamily detached homes that are located in planned communities in a "cluster" layout as opposed to on typical single-family lots, and it





is meant to give them more flexibility for expansion and development.

<u>R-TH, Townhome</u>: The purpose of this district is to allow for the development of townhomes at an acceptable density so that the neighborhood may afford an alternative type of housing.

<u>R-MF, Multi-Family</u>: The goal of this district is to provide another choice for housing inside the community: moderately dense multi-family housing, such as apartments and condominiums.

The table in Figure 8.1 lists the total number of residential units built, under construction, or vacant across all residential zoning districts as 2,672. The Town currently recognizes that there are only about 217 remaining vacant residential lots available for home construction.

According to the 2022 American Community Survey, most of the occupied Housing Units (referred to as Households) were built prior to the year 2000 (Figure 8.2). While this data references occupied housing units only, a review of development activity indicates that the majority of the overall housing stock was built between 1980 and 1999 as well.

Housing Governance

The structure of the overall governance of the Town is described in Chapter 2, Profile of Town Government. The profile describes in detail the three entities that have governance and regulatory control within the Town. For the purposes of this Housing Element, provided here is a brief description of the roles and responsibilities of those entities that have specific governance in some capacity with regard to housing. These entities include the Town, SIPOA, and SIC.

<u>Town Government.</u> Since its incorporation in 1987, the Town has been governed by an elected group of residents who serve as town officials. The mayor serves as the chief administrative officer, with duties that include presiding over council meetings, directing the administration of all departments, and enforcing the Town's laws and ordinances. Except as otherwise provided by statute or ordinance, all powers of the Town, and the determination of all matters of policy, are vested in the Town Council.

The Town has created a Planning Commission and assigned this commission with the power and duty to develop and carry out a continuing planning program for the physical, social, and economic growth, development and redevelopment of the town. Specifically, the Planning Commission prepares and periodically revises development and/or redevelopment plans and programs, and prepares and recommends to the council measures for implementing such plans and programs, including a comprehensive land use plan, zoning ordinance, regulations for land subdivision or development, an official zoning map, and a landscape ordinance.

In the 1990s, the Town purchased the utility company controlling the Town's water supply. Soon afterward, Seabrook Island Utility Commission (SIUC) was created, and it both reports to and serves as an agency of the Town. By Ordinance, the Town Council is prohibited from interfering with SIUC's functions unless there is a financial default by SIUC. This commission is responsible for providing safe and reliable potable water and efficient and dependable sanitary sewer services to the Town.

<u>Seabrook Island Property Owners Association.</u> SIPOA was first created with the recording of the *Protective Covenants for Seabrook Island Development* on November 13, 1972. All property owners within the SID are, or become, a member of the SIPOA with voting rights as set forth in the bylaws of SIPOA and obligations as set forth in the protective covenants. This includes SID property owners of unimproved lots, single-family residences, villas, condominium units, apartments, and other residential units. No property within the SID shall be subdivided, or its boundary lines changed, except with the written consent of SIPOA. The stated purpose and business of SIPOA is to preserve the property values and the quality of life in the SID, and, as referenced in the protective covenants and summarized here, accomplishes this through:



- 1. Development and implementation of programs to protect the environment and facilitate acquisition and maintenance of green space;
- 2. Protection, operation, maintenance and improvement of roads, bridges, parks, playgrounds, beaches, open spaces, easements, and other SIPOA properties;
- 3. Retention of security forces and enforcement of security measures to limit access to the SID;
- 4. Acquisition, construction, management, maintenance, and care of SIPOA properties for the general benefit of property owners and others;
- 5. Adoption, distribution and enforcement of rules and regulations for the common good of property owners; and
- Establishment of assessments and fees and their collection from the property owners and, as applicable, others who use or have the right or permission to use any or all of the facilities and properties owned and/or operated by SIPOA.

In addition, an Architectural Review Committee (ARC) has been established by and operates under the auspices of the SIPOA. The mission of the ARC is to serve as the duly appointed representative of the SIPOA Board of Directors with responsibility to review all plans for construction, landscaping and external improvements to residential properties within the SID. The SIPOA *Policies and Procedures for Residential Development* sets forth SIPOA's requirements, design guidelines and processes for development of single and multi-family residences on the island and standards for the modification and maintenance of established properties, and defines the design and development guidelines required for ARC approval.

The ARC derives its authority from *The Protective Covenants for* Seabrook Island Development (Protective Covenants) and the Bylaws of the Seabrook Island Property Owners Association (Bylaws). The comprehensive approval authority of the ARC is clearly stated in SIPOA Covenant §19:

"No building of any kind or description, fence, swimming pool, deck, walkway or other structure shall be erected, placed or the exterior altered on any Property in the SID until the proposed building plans, specifications, exterior color or finish, plot plan (showing the proposed location of such building or structure, drive and parking areas, and accessory buildings), landscaping plan and the construction schedule for such building shall have been approved in writing by the ARC."

The SIPOA also maintains a current set of bylaws that define how the organization will be governed, and identifies the association's needs, goals and implementation strategies in a periodically updated SIPOA Comprehensive Plan. The comprehensive plan includes a short-term (0-2 years) Operational Plan, medium-term (2-5 years) Strategic plan, and a Long-Term Plan (2-25 years).

<u>Seabrook Island Club (SIC).</u> The SIC is fully contained within the SID, and is a private club providing amenities for its members and guests. The SIC maintains and operates several facilities including the Island House, Beach Club, Equestrian Center, Racquet Club and golf courses. Effective January 1, 2005, every person, group, corporation, or entity who becomes a property owner in the SID shall thereupon be required to become a member of the SIC. For improved lots the minimum membership commitment is seven years, and for unimproved lots the membership commitment is until the lot is sold or a certificate of occupancy is issued. This membership requirement does not apply to any individual or entity that has owned property in the SID prior to January 1, 2005. Guests and visitors can purchase SIC Amenity Cards, and the fees associated with these cards serve as an important revenue source for the Club and SIPOA.



A more detailed description of SIC amenities is provided in the Cultural Resources Element.

<u>Council of Villas and Regimes (COVAR).</u> Of the approximately 2,672 residential properties on Seabrook Island, about 1,340 are additionally governed by associations or regimes. Each of these forty-one regimes have their own protective covenants and bylaws that regulate items specific to their homeowners, and notably, about 25 percent of the COVAR properties are owner occupied. In an effort to simplify and coordinate communication between the many regimes, SIPOA and the Town, the COVAR was established in 2001. While this council does not hold any legal authority, it does effectively serve as an umbrella organization that (1) provides a regular forum for villa property owners to share and discuss common concerns, (2) collaborates with SIPOA in matters of mutual responsibility and interest and, (3) provides a single official voice for villa property owners.

Housing Inventory

The Town of Seabrook Island housing stock can be grouped under different categories based on building style and the zoning districts they can be found in.

<u>Homes.</u> This category covers the single-family residences that are located on parceled out individual lots. There are approximately 1,500 homes on Seabrook Island.

<u>R-SF1, Large Lot Single-Family:</u> 87 total lots (73 built, 6 under construction, 8 vacant).

<u>R-SF2, Moderate Lot Single-Family:</u> 1,213 total lots (1,001 built, 32 under construction, 180 vacant).

<u>R-SF3, Small Lot Single-Family:</u> 215 total lots (183 built, 4 under construction, 180 vacant).

<u>Cottage Home Communities.</u> These are "stand-alone" structures not sharing any common walls, and therefore provide the privacy of a detached home with the convenience of managed care.

Figure 8.3 Total Housing Units by Occupancy, 2010-2028 2,628 2,496 3000 2.377 Total 2.144 Total Total 2500 Total 2000 1,375 1,318 1.259 1500 1.263 1000 1,118 500 881 0 2010 2020 2023 Projected 2028 Projected

Occupied Housing Units

Source: U.S. Census Bureau, 2010, 2020, ESRI Population Projections 2023 and 2028 extracted from the Town of Seabrook island Community Profile (February 15, 2024).

<u>R-CL, Single-Family Cluster:</u> 222 units (222 units built, 0 vacant R-CL lots).

<u>Townhome Communities.</u> In the "Townhome Communities", these multi-floor units share a common wall on one or both sides.

<u>R-TH, Townhome:</u> 395 units (395 townhome units built, 2 vacant R-TH lots).

<u>Villa Communities.</u> The building style for these villas is similar to a condominium, in that these residential units are located on more than one floor.

<u>R-MF, Multi-Family:</u> 540 units (540 multi-family units built, 0 vacant R-MF lots).

Chapter 8 - Housing Element

units

Number of Housing



As discussed in Chapter 3 - Population Element, the majority of the property owners in the Town do not live there full-time, and a large portion of the housing is either vacant or used as rental property throughout the year. Figure 8.3 provides a comparison of total Housing Units over time, further delineated by whether the Housing Units are occupied or vacant. Occupied units represent housing permanently occupied by the property owner or a full-time renter, and vacant units represent housing that serves as the property owner's second home/vacation home and/or property available for short-term rental. Total housing increased from 2,144 units in 2010 to 2,377 units in 2020, or about 11 percent. This included a 27 percent increase in occupied homes, and a 0.3 percent decrease in vacant homes.

Figure 8.3 also includes Housing Unit projections extracted from the Town of Seabrook Island Community Profile. These projections indicate a slowdown in Housing Unit growth, as is foreshadowed in the data provided in the Construction Quarterly, which shows building permits issued for 69 detached and attached single-family residential units, and no multifamily buildings in the last two years.

<u>Vacant Properties.</u> As noted in Chapter 3 – Population Element, the number of Housing Units that are occupied by a property owner or long-term renter represents only about 47 percent of the total housing stock. This means about 53 percent of the housing stock is considered vacant homes, as defined by the U.S. Census Bureau. The American Community Survey estimates 1,259 vacant homes on Seabrook Island in 2020, with the vast majority of these homes being used for "seasonal, recreational, or occasional use" (Figure 8.4).

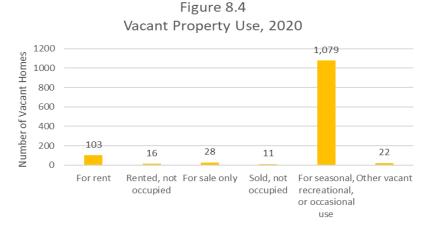
While some of the population using the island for seasonal recreation are non-resident property owners, many are visiting vacationers who stay for a short period, enjoying the natural beauty and the first class amenities. In many cases, these visitors come year after year to enjoy the island, and in some cases, they grow so fond of the island that they purchase property to serve as a vacation

home or new permanent residence. These second homes, and homes purchased specifically as investment properties, not only provide a rental income for the property owner, but for SIC and SIPOA as well, through the visitor's use of the many amenities.

Visitors to Seabrook Island are not only welcomed, there is an active segment of the local economy dedicated to marketing the island, and there is a symbiotic relationship between the Town,

SIPOA, and SIC, with respect to ensuring that Seabrook Island is a great place to visit. It is recognized that all of Seabrook Island benefits when revenue generated from being recognized as a vacation destination is reinvested into the community, including, but not limited to, maintaining and upgrading the island's infrastructure and amenities (regardless of whether this is considered public or private reinvestment).

The Town is an active partner in marketing rental and vacation properties, including dedicating a significant portion of the Town's website to providing information and links to rental resources. Several areas on the Town's website provide links that take you to



Source: U.S. Census Bureau, Decennial Census 2020.



Discover Seabrook, a collaborative effort of SIPOA, SIC and Seabrook Island Real Estate, where in-depth information specific to guests, buyers and owners is available. Several other real estate companies also market Seabrook Island properties and vacation rentals, and several publications and brochures dedicate space specifically to providing information for those visiting the island.

Housing Affordability

As reported by Zillow, the January 2024 median home value in Charleston County is \$552,441. Charleston County home values have gone up 9.1 percent over the past year and are predicted to continue to rise in the coming year. The median list price per square foot in Charleston County is \$411, and the median list price of homes is \$799,000.

In comparison, the same source shows Seabrook Island's median home value as \$921,798, including villas. At 8.8 percent, the increase in home values over the last year was somewhat less than the county as a whole, the values are predicted to continue increasing over the next year. The median list price per square foot on Seabrook Island is \$570, and the median price of homes currently listed is \$950,000.

The salaries paid for employment to provide services on or near the Town make it difficult for those workers to live in close proximity to their jobs. For many workers, from landscapers and housekeepers to those employed in nearby retail stores and restaurants, transportation costs have a large impact on their take home pay. The obvious solution would be more affordable housing near where they work.

This dilemma is not new, and it is not exclusive to beach communities. However, with the majority of Seabrook Island being within a private, gated community, there would be difficulty in implementing affordable housing strategies such as new regulatory and funding mechanisms at the local level. Housing affordability has been successfully addressed in similar areas and these housing initiatives, including housing lotteries, community land trusts, employer assisted housing, inclusionary housing, and others, should be explored by the Town. In addition, the Town should begin a dialogue with the County to discuss options available to encourage affordable housing in the unincorporated areas of the County within close proximity to the Town,

Housing Element Summation

A primary challenge for each of the governing entities on Seabrook Island is to support and collaborate with the other entities in order to maintain a welcoming, yet private, ocean front community focused on preserving its natural beauty while providing a high quality of life. At the core of this challenge is the effort to maintain quality housing stock over time. There is a limited amount of vacant land available for new homes, and this magnifies the importance of renovations and tear-down/rebuilds with regard to the quality of the future housing stock. It is important for all three primary entities sharing the governance of housing within the Town to work collectively toward ensuring a continuation of quality housing for future generations.

8.3: HOUSING ELEMENT GOAL

Element Goal

Promote the continuation of quality housing and encourage the development of a diverse housing stock, types and styles that meet different needs of the population.

Housing Element Needs

- Controlling and containing growth and development consistent with the Town's vision and the Comprehensive Plan; and
- Renovation and maintenance or replacement of the older properties on the Island.



8.4 HOUSING ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the Vision and Goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. Continue to encourage development of a diversity of housing stock, types and styles that meet different needs of the population.
- 2. Continue to work cooperatively with SIPOA to ensure future construction on the island is consistent with the existing quality and character of the island.
- 3. Continue to ensure policies are in place that support the structural integrity of new construction.
- 4. Continue to identify and amend any regulatory barriers that prevent the quality rehabilitation and renovation of existing housing.

Seabrook Island Comprehensive Plan Five-Year Review Draft Document

The following legend applies to the entirety of the draft document.

<u>Legend</u> <mark>Text highlighted Yellow</mark> Text highlighted Gray

Items for Planning Commission discussion Still waiting on updated data



COMMUNITY FACILITIES ELEMENT

Element Goal

Coordinate and cooperate with all public and private Seabrook Island entities to ensure the well-being of residents and visitors through the provision of superior community facilities, the assurance of high quality emergency preparedness, and the promise of a safe and secure island community.

7.1 OVERVIEW

The broad heading of community facilities includes the buildings, amenities, lands and services needed to serve the public health, safety and welfare which comprise things such as adequate fire and police protection, access to health and emergency medical care, emergency preparedness, places for recreation and quality schools. How these community facilities are planned, constructed, operated and maintained greatly impacts the quality of life for the residents of that community.

7.2 BACKGROUND AND INVENTORY OF EXISTING CONDITIONS

In most communities, a city or town government is the principal provider of community facilities and services. The Town of Seabrook Island is unique because many of the community services and facilities typically provided by municipal government are provided and maintained by private entities or other governmental entities. The Town coordinates and works with several entities and agencies to sufficiently provide adequate public facilities and services to residents. Many of the facilities and services are provided or administered by Town government or private entities, while others are provided through cooperative agreements with county and state agencies.

Administrative Facilities

<u>Seabrook Island Town Hall.</u> The Town of Seabrook Island is the municipal governing body, and the Town Hall is located at 2001 Seabrook Island Road. Town Hall holds the administrative offices and functions as the primary location for conducting the official business for the Town of Seabrook Island. Town Hall's council chambers provide meeting space for Town Council, and various Town boards and commissions, and may also be rented out for private events. Functionally, Town Hall is at capacity. In order for the Town to add additional services, such as more permitting and code enforcement, additional administrative space would be required either through the construction of an attached or detached annex facility, or an entirely new Town Hall.



Seabrook Island Town Hall

Some municipal functions are provided by the County on behalf of the Town. The majority of County administration takes place at the Lonnie Hamilton III Public Service Building located at 4045 Bridgeview Drive, North Charleston, SC 29405.

<u>Entry Road and Shared Use Path.</u> Seabrook Island Road is a beautifully landscaped entryway that extends from the Freshfields traffic circle to the gated Seabrook Island community. The road is flanked on one side by a sidewalk with heavy landscaping and open marsh views, and on the other side by a shared use path meandering behind a rustic three-rail fence and tree line. The Town maintains this open space, which is within the right-of-way on the



sidewalk side, and contained within easements on the shared path side. This easement has been described on a recorded <u>plat as</u> "Plat of a Variable Width Path Easement to be Acquired by the Town of Seabrook Island."



Shared Use Path, Seabrook Island Road Source: ©2018 Google, Image Capture June 2016.

Utilities and Infrastructure

Utilities include those services that are significant to the residents and businesses of a community, including the provision of water, wastewater disposal, solid waste disposal, and electricity. In addition to the services being essential to residents and businesses, utilities impact the future growth and sustainability of any community.

Drinking Water and Wastewater Services. The original Seabrook Island water system was installed by the initial developers of Seabrook Island in 1971. Soon afterwards these utilities were turned over to the private company Heater of Seabrook, LLC. This company operated and managed the water system until the utility company was purchased by the Town in 1995. This purchase required the simple majority vote of Seabrook Island property

Chapter 7 - Community Facilities Element

owners who lived on the island, and many of these Seabrookers helped with the financing by purchasing bonds. Soon after taking control of the utility company, the Town passed an ordinance to create the Seabrook Island Utility Commission, with the primary responsibility of the commission being to oversee all drinking water distribution and wastewater treatment on Seabrook Island. Also in 1995, SIUC contracted with the global professional services corporation, Hawthorn, to provide on-site operations management and employees to operate and maintain all Seabrook Island water and wastewater facilities. The Town currently continues <u>2023</u> changed management to contractors with to Louis Berger Woodard and Curranto provide these services given their expertise and depth.

The clean water distributed to the Town is initially treated by the Charleston Water System. This water is then pumped onward to the St. Johns Island Water Company located on Johns Island, who then pumps the water to Seabrook Island. Once the clean water makes it to the island, it is held in three 500,000-gallon storage tanks. Two of these tanks are located at the municipal wastewater treatment facility located at 2902 Seabrook Island Road, and the third is located in the elevated tank near the fire station located at 3025 Captain Sam's Road. The water in this elevated tank provides the pressure necessary for water distribution throughout Seabrook Island.

There is a water master meter located near the roundabout junction of Betsy Kerrison Parkway and Seabrook Island Road. St. Johns Water eCompany bills the Town for all water that passes through this master meter, and in turn, the Town bills its "customers" based on local meters monitoring water use on individual properties. Louis Berger_Woodard and Curran provides the billing services for the Town, including handling payments, budgeting, accounting, meterreading, billing and collection services.



The potable water distribution system physical facilities include water storage tanks, pump stations, distribution lines and water meters. The distribution system received a \$2.0 million upgrade in 2006, adding the two 500,000-gallon ground storage tanks, a high service pump station, 20,000 linear feet of 20-inch water main and 17.800 linear feet of 16-inch water main. All wastewater leaving homes and businesses on Seabrook Island is treated at the municipal water treatment facility. While this water is not potable, it meets the standards for irrigation use and is pumped from the treatment plant to ponds on the island to be used in irrigation on the



Seabrook Island Water Tower Photo Source: www.louisberger.com

golf courses.

The physical facilities that make up the wastewater treatment system include collection lines, lift stations and the central wastewater treatment plant. The plant contains aeration basins, clarifying tanks, chlorine contact holding basins and a twentymillion-gallon reservoir. In 2008, the wastewater treatment facility received a \$2.2 million FEMA Pre-Disaster Mitigation Grant that funded upgrades to help stormproof the plant from a 500-year Town of Seabrook Island 7-3

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coastal storm surge. In 2013, the treatment plant received a \$1.7 million upgrade and expansion to provide a safer system of wastewater treatment, improve plant performance and protect public health. The system currently provides service to all of Seabrook Island and the off-island commercial and residential developments of Freshfields, Kiawah River Estates, and Cassigue. According to SIUC, there are many years of capacity left in the current system, which includes taking into consideration any anticipated additional development on Seabrook Island, and to provide service to areas outside of the Town's limits under existing



Seabrook Island Utility Commission Water Reservoir Photo Source: Sue Holloman, Tidelines, July 2018.

contractional commitments.

Stormwater System. Recent hurricanes and flooding have highlighted the important role of stormwater systems in the Lowcountry. SIPOA owns and maintains approximately 71,000 linear feet (LF) of the approximately 127,000 LF of stormwater pipe on Seabrook Island. This system conveys surface drainage and is a completely separate system from the wastewater treatment system maintained by SIUC.



The Town of Seabrook Island's Comprehensive Beach Management Plan (BMP) provides a good description of how the system handles stormwater runoff. The BMP notes that Seabrook Island is fortunate that its roads, golf courses, private properties and other surfaces that generate storm water runoff into a system of storm drains empty into marshes and ponds and not onto or across the beaches. Even in the case where properties are adjacent to the beach, such as some residential lots, SIC commercial property, and the Camp facility, most of the runoff from that portion of the property that tilts towards the beach is absorbed by a deep sandy base before it reaches the beach.

SIPOA has been engaged in a stormwater rehabilitation program since 2004. In the past, this program has primarily focused its resources on rehabilitating older corrugated metal pipes that cross roads and are in known poor condition. In 2016, a Stormwater Rehabilitation Program Report was prepared for SIPOA. While the report noted that SIPOA's rehabilitation efforts have served as an effective strategy in previous years, since the condition of all of the pipes in the system vary greatly, future stormwater rehabilitation efforts should be based on two characteristics; pipe condition and impact from failure. The report recommends a new method of pipe rehabilitation based on the use of a prioritization matrix. The new method allows the condition and the impact from failure to be taken and will into account, make the pipe rehabilitation recommendations more accurate than in the past. The report includes prioritized recommendations, including cost projections, and serves as a guide for future stormwater rehabilitation efforts.

<u>SIPOA Properties</u>. The purpose and business of SIPOA is to preserve the property values and the quality of life in the Seabrook Island Development. Many properties within the Seabrook Island Development have been deeded, leased or otherwise conveyed to or held in trust for the benefit of SIPOA or property owners. These properties include private roads, bridges, parks, playgrounds, open space, rights-of-way, and easements. A primary responsibility of SIPOA is to acquire, construct, manage, maintain, and care for these properties, including land, structures, systems and equipment, for the general benefit of the property owners.

<u>Electricity.</u> Berkeley Electric Cooperative is the non-profit electricity provider to Seabrook Island. The utility is the largest electric cooperative in South Carolina, and currently serves the needs of Seabrook Island from its Johns Island District Office located at <u>1135</u> <u>Main Road.</u> <u>3351 Maybank Highway</u>. Construction of a new district office located on Main Road on Johns Island has recently broken ground. The new office will be located on a larger site, and has been designed to meet the future electric needs of the district, including better response times during power outages.

As a non-profit, the primary Berkeley Electric Cooperative goal is to support the growth and economic development of the communities it serves. The utility provides consistent service on a daily basis, and has continued to show improvement in response time to reported power outages. The utility plays an important role in the Town's Emergency Response and Recovery Plan, including communicating directly with the Town's emergency operations official regarding expected power outages and restoration. As a response to increased flooding and hurricane threats in recent years, the Town of Seabrook Island, SIPOA, and Berkeley Electric Cooperative have been working together to identify the necessary steps to improve the Town's emergency preparedness.

Solid Waste Disposal and Recycling. SIPOA contracts for waste collection and maintains the garbage and yard debris collection schedule for all single family and multi-family dwelling units within the association. Weekly curbside pickup of household garbage, recyclables and yard debris is available to single family homes. Back door service and centralized pickup of household garbage and recyclables is available to multi-family villas and condominiums. Twelve times per year pick up of brown goods (larger household materials such as furniture and computers) and white goods (heavy consumer durables such as air conditioners and refrigerators) are



scheduled for pickup for both single family homes and multi-family villas and condominiums.

Hazardous materials are accepted at the SIPOA Maintenance Facility located at 292 Seabrook Island Road. A garbage compactor is also available at this facility for the convenience of property owners and tenants. In addition, Charleston County staffs a recycling convenience center and drop site at 1558 Liberia Road on Wadmalaw Island. This convenience center accepts a wide range of trash, yard debris and recyclables, and is available to all residents of Charleston County.

In June 2018, the Town awarded a debris management services contract with the Tennessee-based civil contractor Phillips & Jordan to provide timely debris clean up following natural disasters. This is a standby contract, and potential services will include clearing debris from roads and rights-of-way, debris clean-up, separation, removal, processing, and disposal, sand/soil/mud removal from roads and rights-of-way, temporary office space for Town functions, project management assistance, and other services as directed by the Town to eliminate immediate threats to public health and safety and/or threats of significant damage to public or private property.

Rostan Solutions<u>TetraTech</u>, under a separate contract, will provide the on-call debris removal monitoring services. The services provided by <u>Rostan Solutions TetraTech is are</u> independent of Phillips & Jordan, and this independent monitoring activity is a requirement for Federal Emergency Management Agency (FEMA) financial reimbursement for all emergency and major disaster declarations. A similar contract arrangement is in place between Phillips & Jordan and SIPOA with regard to debris clean-up.

<u>Communication</u>. Seabrook Island has two main wired providers: XFINITY from Comcast and AT&T (BellSouth) Internet. Both of these companies provide residential internet access that covers most areas of Seabrook Island. Comcast Cable and AT&T (BellSouth) have non-exclusive franchise agreements with the Town, and the Town collects a franchise fee for cable and internet services associated with each. HughesNet is an additional residential internet provider. There are five mobile internet providers on Seabrook Island: AT&T Wireless, Sprint, Verizon Wireless, Cricket, and T-Mobile.

Public Safety and Security

The Town does not operate its own police or security force. There are three entities that provide security and law enforcement in some capacity for the community: The Charleston County Sheriff's Department, private security contracted by SIPOA, and beach patrol contracted by the Town.

Charleston County Sheriff's Department. The Charleston County Sheriff's Department provides investigative support, and the Town is within the department's West Patrol District. While tThe department responds to 911 calls, detects and apprehends offenders, and responds to the law enforcement needs and expectations of the Seabrook Island community, the department does not



and actively patrols beyond the security gate on Seabrook Island. They also conduct traffic enforcement behind the gate, when available. Security inside the gates is also provided by a security firm privately contracted by SIPOA.

<u>Additional Charleston County Contracted Services.</u> The Town also contracts with Charleston County for other public safety and security services. These services include building permitting and code inspections, roads and drainage (outside the gates), and mosquito control. In addition, the South Carolina Department of Health and Environmental Control (SCDHEC) is responsible for issuing water and coastal permits as well as stormwater permits.



<u>SIPOA Security.</u> As stated in the SIPOA Protective Covenants, one primary purpose of the association is to protect property values and quality of life in the Seabrook Island development by "providing for the health, safety, security and welfare of property owners." The SIPOA Rules and Regulations, which are based on the protective covenants, state that "security is authorized to observe and take reasonable steps to prevent trespass, property damage, personal injury, theft, vandalism, nuisance, disturbance, or failure to adhere to these Rules and Regulations." As of October, 2017, SIPOA has contracted with the private security firm Norred and Associates to provide these patrol and security services.

The security firm ensures 24-hour security by staffing the security gate and maintaining continuous patrol behind the gate in three daily 8-hour shifts. The security gate serves as the only land-based entrance point onto the Seabrook Island Development, and provides two lanes of access. The "barcode lane" provides access to those property owners, contractors, and other authorized individuals who have been issued a barcode that is automatically scanned to activate the security gate traffic control arm. The "visitor lane" requires a higher level of scrutiny, where visitors with valid gate passes are waved through, while those without gate passes are verified for access utilizing the gates computer software system or by security directly contacting the "sponsors" identified by the visitor.

State law empowers private security officers to make arrests for observed offenses on the property they are protecting for violations of State Laws. Violators of State Laws within the SID are subject to arrest and detention until turned over to Charleston County law enforcement officers. Security may also issue citations for any violation of the SIPOA Rules and Regulations. These citations can be in the form of a warning notice, or for some initial and repeated violations, may result in a monetary assessment ranging from \$50 to \$1,000. Security officers can cite an individual for violating a wide range of rules and regulations, including traffic and vehicle rules, use of SIPOA Amenities, environmental protections, property maintenance and code of conduct standards.

<u>Seabrook Island Beach Patrol.</u> The Town recently began contract<u>sed</u> with Island Beach Services, LLC, to provide beach patrol on Seabrook Island. This company retains trained professionals who have been commissioned as Seabrook Island code enforcement officers. They are responsible for keeping beachgoers safe and enforcing town ordinances and leash laws. In 202418, the patrol season extended from April 1 to September 30 4. Historically this contract has been partially funded through the Accommodations Tax, and the company provides Town Hall with weekly_monthly status reports.



Seabrook Island Beach Patrol Photo Source: Sue Holloman, Tidelines, June 2018.

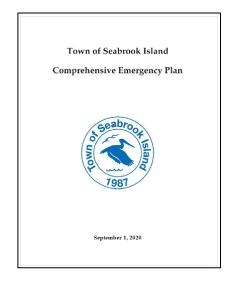
<u>Seabrook Island Public Safety Committee.</u> The Town maintains a Public Safety Committee as a standing committee consisting of one councilmember serving as the Town's Public Safety Official, plus



additional at-large members to be determined by the assigned councilmember and approved by the town council. The Public Safety Committee meets monthly and reports to Town Council. A primary role of the committee is to periodically review the Town's Comprehensive Emergency Plan and make recommendations to Town Council for updates and improvements to the Plan. Additional information regarding emergency preparedness and the Town's Comprehensive Emergency Plan is provided later in this chapter.

Emergency Response - Fire and EMS

St. Johns Fire District. The South Carolina Legislative Act 369 created the St. John's Fire District in April of 1959. The District is



comprised of four barrier islands (Johns, Kiawah, Seabrook and Wadmalaw) covering a land mass of approximately 185 square miles. The district has seven fully staffed fire stations including Fire Station 2, located on Seabrook Island at 3025 Captain Sam's Road. The St. John's Fire District is under the command of one battalion chief. and is governed by a ninemember commission which is appointed by the Governor based on recommendations by the confirmed mavor and bv Charleston County Council.

Seabrook Island has representation on this commission, which participates in monthly commission meetings and other functions as necessary. The District is seeking international accreditation and has a five-year strategic planning process.

The Seabrook Island Fire Station maintains Ladder 702, a 2013 Pierce Impel 75^L foot aluminum ladder truck housed at the fire 7-7

Chapter 7 - Community Facilities Element

station, and Marine 701, a 202312 Metal Craft Shark Marine Fire Brand 28 40 foot fire boat, housed at the Bohicket Marina. In responding to emergency calls on Seabrook Island, the crew for Ladder 702 consists of an engineer (driver), two firefighters, and a captain. Approximately 80 percent of these calls are medical related, and at least one member of the responding crew is EMT Certified. The St. Johns fire boat is under the operation of the Seabrook fire station and works closely with the Coast Guard to respond to rescue or fire events on marine craft. There is always one member of the crew at the station certified to operate the fire boat. All members of the Seabrook personnel are qualified marine team members and able to operate the fire boat. The Fire District is a part of the greater Charleston area automatic ais agreement which has seven departments that provide automatic aid to each other depending on the nature and severity of an incident.

The crew works 24-hour shifts, and those not EMT certified are in the process of attaining the certification. Every crewmember receives medical training from the St. Johns Fire District headquarters every three weeks. The Seabrook fire station is manned 24 hours a day, seven days a week, and 365 days a year. Each fire personnel are required to become EMT-Basic level providers. The District is working towards an advanced level of EMS care. In addition, each crew member has basic cardiac and trauma training and experience with AEDs (automated external defibrillators), EpiPen® and NARCAN®.

Charleston County Emergency Medical Services (EMS). The Charleston County EMS Department is responsible for the provision of EMS throughout Charleston County, which includes the Town of Seabrook Island. In 202318, the system responded to approximately 5768,000 9-1-1 calls for service countywide. Services are provided from 271 full time and 30 part time employees, with a deployed fleet of more than 24 paramedic staffed ambulances, and deployed <u>12seven</u> paramedic staffed quick response vehicles, and an assigned operational workforce of over 200 EMS personnel. Calls for emergency medical services for



Seabrook Island are typically dispatched from the Charleston County EMS Medic Station 10, located at 4305 Betsy Kerrison Parkway, and staffed by Medic 35, a dedicated advanced life support ambulance for lower John's Island. Charleston County anticipates making Medic 50, which is currently staffed 68% of the time as an overtime unit, a full time assignment, adding a dedicated unit for Wadmalaw, and adding two more "zone units" to aid in responses for the south end of Charleston County in 2024.

Charleston County EMS has grown the ambulance fleet from 31 to 56 since 2015, and more than doubled its operational budget during the same time period. As a result, Charleston County EMS continues to improve pre-hospital care and promptness. All response units feature Automatic Vehicle Location (AVL) equipment, a GPS-based system that allows the Charleston County Consolidated Dispatch Center to dispatch the closest available units to any incident. This equipment includes an integrated application for both navigation and routing. The Charleston County EMS Department has been acknowledged as a leader in the provision of pre-hospital emergency care, receiving the South Carolina's "Large EMS System of the Year" for 2023-and national attention for innovation in hiring Australian Paramedics. Award of Excellence and being recognized as the 2010 National EMS System of the Year.

<u>Consolidated 911 Center.</u> Based on requests of public safety/community leaders and recognizing response delays inherent in having multiple 9-1-1 call taking and dispatching operations in the County, the Charleston County Consolidated 911 Center was formed through an Intergovernmental Agreement authorized by County Council. The Consolidated 9-1-1 Center is a 38,000 square foot facility housed together with the County's Emergency Operations Center (EOC), and currently hads a total call volume of over 1 million 874,103 calls per year in 2021. The center dispatches for nearly twenty agencies, including the following agencies that respond to emergencies on Seabrook Island:

- Charleston County Sheriff's Office;
- Charleston County Emergency Medical Services;
- Charleston County Volunteer Rescue Squad; and
- St. Johns Fire District.

<u>AirMedCare Services.</u> The Town of Seabrook Island has contracted with AirMedCare to provide air ambulance services to its residents. According to the agreement, for a nominal annual cost to the Town, AirMedCare agrees to accept as full payment whatever a resident's medical insurer allows as payment for air transport. Air ambulances most commonly carry patients with traumatic injuries, pregnancy complications, heart attacks, strokes and respiratory distress. Onscene doctors, firefighters or paramedics must make the call on whether air transport is medically necessary.

Emergency Preparedness

<u>The Comprehensive Emergency Plan.</u> The Town maintains and periodically updates a Comprehensive Emergency Plan. This plan, most recently updated in <u>May_September</u> of 20<u>2019</u>, provides strategies and fundamental elements of response and recovery originally prepared through a series of planning meetings with the Mayor, Town Council, Town Administrator, SIC, and others as necessary. The Town's Public Safety Official, along with other members of the Public Safety Committee, take ownership, maintain and test the plan.

This plan addresses the responsibilities of the Town's personnel, elected and appointed officials, and services provided to its residents. However, as stated in the plan, "this plan does not attempt to address the individual responsibilities and preparations required by the Town's residents or other entities, such as SIPOA, SIC, or the Camp. Those organizations are responsible for their own plans and efforts." While this language clarifies the intended scope of the Town's Comprehensive Emergency Plan, it clearly understates the important work of Seabrook Island's Disaster Recovery Council. This Council's membership includes



representatives from Town government, SIPOA, SIC, SIUC, the Camp, the St. Johns Fire District Commissioner, and the Community Emergency Response Team (CERT). The Disaster Recovery Council has worked cooperatively for several years to test and improve the Town's Comprehensive Emergency Plan. The council's primary function is to provide an overview of recovery following an emergency. They also focus on improving disaster recovery by conducting training scenarios twice per year and holding "lessons learned" meetings following all emergency recoveries.

The Comprehensive Emergency Plan includes a detailed risk assessment, a business impact analysis, a thorough description of the Town's responsibilities during emergency operations, and detailed reference information that ranges from emergency role assignments and Town Hall shut down procedures, to templates used to communicate with the community. The Plan also includes each of the emergency response memoranda of understanding (MOUs) created between the Town and entities represented on the Disaster Recovery Council. There are various threat-specific plans included in the Comprehensive Emergency Plan, including an Emergency Response and Recovery Plan, Hurricane Plan, Earthquake Plan, Tsunami Plan, and Pandemic Plan. The Town also follows the County's Hazard Mitigation Plan. The Comprehensive Emergency Plan is available for download from the Town website.

<u>The Emergency Preparedness Webpage.</u> The homepage of the Town's website provides a direct link to the Town's Emergency Preparedness webpage, which is specifically designed to provide emergency preparedness information for Seabrook Island residents and visitors. Emergency readiness information available from this webpage includes the specific steps the Town encourages all residents and visitors to take to prepare themselves for threats from various disaster events, including preparing personal emergency supply kits and evacuation plans, how to sign up for the CodeRED

Chapter 7 - Community Facilities Element

community alert system, and the available emergency responserelated volunteer opportunities.

The Community Emergency Response Team (CERT). Also included on the Town's Emergency Preparedness webpage is information on how to become a Seabrook Island CERT volunteer. The CERT is comprised of volunteers willing and trained to render first response assistance. Volunteers are trained in basic disaster response skills, such as fire safety, light search and rescue, team organization, and first response aid for injured persons. This team of volunteers play a critical role in the Town's emergency response preparedness, as CERT members are ready to deploy following an event when professional responders are not immediately available to help.

Private Recreational Facilities

Many of the community facilities on Seabrook Island providing



Emergency Plan Homepage https://www.townofseabrookisland.org/emergency-plan.html

recreational amenities to Seabrook Island residents are maintained and operated by either SIPOA or SIC. These types of facilities include two beaches (Atlantic Beach and Edisto Beach), community pools, golf, tennis, soccer, volleyball courts, basketball courts,



equestrian activities, walking trails, bike paths, a small boat ramp for canoes and kayaks, a fishing and crabbing dock, an observation tower, a children's playground, and recreation centers. As a resort community, these recreational amenities play an important role in the culture of Seabrook Island. In recognition of this, the detailed description of recreation-related community facilities is addressed in the Cultural Resources Element of this Comprehensive Plan Update <u>Review</u>.

Off-Island Community Facilities

In addition to Charleston County Sheriff and EMS, there are other community facilities located off Seabrook Island that provide services available to its residents. These include educational facilities, library facilities, and public parks and recreation facilities.

<u>Educational Facilities.</u> Charleston County School District (CCSD) is divided into eight constituent districts educating a combined total of nearly 50,000 students in 48 54 elementary schools, 132–30 middle schools, 12–23 high schools, four alternative schools, and nine_including_charter_and alternative schools. All of Seabrook Island is within Constituent District 9, and the home school options for elementary, middle and high school are all located on Johns Island:

- *Mt. Zion Elementary School*, located at 3464 River Road and serving Child Development/Pre-Kindergarten through 5th grade.
- <u>Edith Frierson Montessori</u>, located at 6133 Maybank <u>Highway serves 3K through 6th grade</u>.
- *Haut Gap Middle School*, located at 1861 Bohicket Road and serving 6th through 8th grade. This school also serves as a partial magnet school with a focus on academic studies in English and the STEM (Science, Technology, Engineering and Mathematics) Program.
- *St. John's High School*, located at 1518 Main Road, and serving 9th through 12th grade.

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There are also private education facilities (K-12) available to Seabrook Island residents. Private educational facilities are not regulated by the South Carolina Department of Education or by the Charleston County School District. Of the 44 <u>47</u> private schools in Charleston County educating <u>9,430 8,844</u> students, <u>70 69</u> percent of the schools are religiously affiliated. The average private high school tuition in Charleston County is <u>\$14,443</u> per year, as compared to a national average of <u>\$13,524</u>. Sixteen of the private schools in Charleston County meet the accreditation criteria of The South Carolina Independent School Association (SCISA), including the Charleston Collegiate School located on Johns Island and serving Pre-school through 12th grade.

There are more than 25 institutions of higher learning in the Charleston region, including five schools with enrollments in excess of 1,000 students:

- *Trident Technical College* a public school offering 2- and 4-year specialized programs with a current enrollment of 17,489-over 14,000 full-time and part-time students;
- The College of Charleston a public school offering liberal arts education, 7 programs of study and 17 masters programs with a current enrollment of <u>almost</u> 10,000 undergraduate students and 1,500 graduate students.
- The Citadel a public school offering study under a classical military system to 2,300 undergraduate students, and another 1,000 students consisting of nearly 3,000 students and 19 programs of study, attending the civilian evening and online Citadel Graduate College civilian evening graduate and undergraduate classes are available as well;
- Charleston Southern University a private school offering 33 majors as well as masters programs in business administration, criminal justice and education with a current enrollment of <u>3,362 2,720</u> students; and
- Medical University of <u>Charleston South Carolina</u> providing medical degrees to <u>over 2,600 _ nearly 3,000</u> students through the Colleges of Dental Medicine, Medicine,



Graduate Studies, Health Professions, Nursing, and Pharmacy.

Many of these institutions, including Trident Technical College, the College of Charleston and The Citadel, provide Continuing Education (noncredit) programs and courses across an array of fields and disciplines. While some of these courses lead to nationally recognized professional certificates, others are designed to challenge and stimulate lifelong learners. Under broad topics such as healthcare, personal enrichment, and computer information and technology, there are local continuing education classes such as CPR and First Aid, Floral and Interior Design, and Digital Photography.

<u>Library Facilities.</u> The Charleston County Public Library (CCPL) is an independent authority component of Charleston County Government that was established by the State of South Carolina Legislature to provide library services to the residents of Charleston County. A County Council-appointed Board of Trustees directs library activities, and CCPL currently provides resources for every age group, from infants to retirees, at 186 branch locations and through <u>bookmobile</u> <u>outreach</u> and online services. Library branches serve the informational, educational, cultural and recreational needs of the community in which they are located.

The closest CCPL branch library is the John's Island Regional Library located at 3531 Maybank Highway. The 16,000 square foot regional library was opened in 2004 and renovated in 2021. The facility provides an auditorium, a smaller conference room, and a multi-use room, and designated areas for children and teenschildren's story hour room. The collections are comprised of nearly 92,000 volumes, DVDs, videos, books on CD and music on CD. Approximately 40 computers serve the communities of John's Island, Kiawah, Seabrook and Wadmalaw. However, the most convenient library available to Seabrook Island property owners and their guests is the lending library located on Seabrook Island at The Lake House. This wonderful resource has continued to grow over the years thanks to generous donations from the Seabrook Island community.

<u>Public Parks and Recreation</u>. As stated earlier in this chapter, there are many private recreational amenities on Seabrook Island maintained and operated by either SIPOA or SIC, and these amenities are described in detail in the Cultural Resources Element of this Comprehensive Plan. Residents of Seabrook Island also have convenient access to a beach park and regional park provided through the Charleston County Parks & Recreation Commission (CCPRC)

The CCPRC is set up as a special purpose district, meaning it is a separate local governmental entity rather than a department or division of Charleston County Government, nor the State of South Carolina. The CCPRC features over 11,000 acres of property and includes four regional parks, three beach parks, four seasonallylifeguarded beach areas, three dog parks, two landmark fishing piers, three waterparks, a historic plantation site, 19 boat landings, a skate park, a climbing wall, a challenge course, an interpretive center, an equestrian center, vacation cottages, a campground, a marina, as well as wedding, meeting, and event facilities. The park system also offers a wide variety of recreational services including festivals, camps, classes, programs, volunteer opportunities, and more. The two parks within the system that are closest to Seabrook Island are Kiawah Beachwalker Park located at 8 Beachwalker Drive, and the Johns Island County Park, which includes the Mullett Hall Equestrian Center.

Kiawah Beachwalker Park, located on the west end of Kiawah Island, offers ocean frontage and a river view, along with the only public beach access on Kiawah Island. The park is operated through a cooperative agreement between Kiawah Development Partners, Charleston County Council, and the Charleston County Park & Recreation Commission. Year-round amenities include a dressing area, vending machines, picnic areas with grills, restrooms, a boardwalk, and accessible ramp for people with



disabilities. During summer months, amenities are expanded to include beach chair and umbrella rentals, lifeguards, outdoor showers, and a snack bar. The park's <u>public safety</u> access, parking and erosion issues are currently being evaluated, and one capital project identified for the park is the replacement of the existing boardwalk.

The 738-acre Johns Island County Park offers miles of wooded trails for equestrians, walkers, and runners, serves as host site for competitive horse shows at its Mullet Hall Equestrian Center, has a dog park, and offers a six-target archery range and 20-target 3-D course. The park also serves as a venue for weddings, animal exhibitions/shows, festivals, craft shows, and car expositions. Long term plans for the park are to increase its appeal as a regional park by increasing popular amenities to include more accessible open space, a dog park, picnic areas, disc golf, and further investment into the equestrian center in a master plan update.

7.3: COMMUNITY FACILITIES ELEMENT GOAL

Element Goal

Coordinate and cooperate with all public and private Seabrook Island entities to ensure the well-being of residents and visitors through the provision of superior community facilities, the assurance of high quality emergency preparedness, and the promise of a safe and secure island community.

Community Facilities Element Needs:

• Cooperate and coordinate with all private and public organizations on Seabrook Island for the provision of essential community services and facilities;

- Ensure the health and safety of Seabrook Island residents and visitors through a continuation of the Town's efforts to prepare for future emergency and disaster events;
- Cooperate with SIPOA and SIC to identify and achieve identified community goals;
- Work cooperatively with SIPOA and other entities to continue to ensure quality and dependable security for residents, non-resident property owners and visitors; and
- With town hall at functional capacity, there is a need for increased administrative space to allow for the expansion of Town services. Consideration should be given to a shared facility that is located outside of the entry gate, appropriate to meet the needs of both the Town and SIPOA administrative staff, and also serves as the official Seabrook Island Visitors Center.

7.4: COMMUNITY FACILITIES ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the Vision and Goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. <u>Continue to C</u>coordinate with all public and private organizations for the provision of essential community services.
- 2. <u>Continue to Mm</u>onitor, sustain and revise as necessary, all emergency preparedness plans, and communicate such plans to property owner and visitor populations.
- 3. Maintain professional development and training for Town Council, boards, committees and staff.



- 4. <u>Continue to Ww</u>ork cooperatively with all public and private organizations in seeking funding opportunities to improve and expand public and private facilities and services.
- 5. <u>Continue</u> <u>Collaborateion</u> with Charleston County Emergency Medical Services and St. John's Fire District emergency personnel to ensure Town residents are serviced efficiently.
- 7. <u>Continue to </u><u>∈</u><u>e</u>ncourage alternative energy sources such as wind and solar energy systems, where appropriate.
- 8. <u>Continue to</u> <u></u>Eevaluate, and improve as needed the accessibility for people with disabilities to all public access facilities in the Town.
- 9. Appoint a task force or committee to evaluate the feasibility of creating additional administrative space through the construction of an attached annex facility, or an entirely new administrative building. The evaluation should include consideration of a joint Town/SIPOA administrative facility.
- 10. <u>Continue to ₩w</u>ork with Charleston County to improve efficiency and coordination of services provided to the Town.
- 11. <u>Continue Ww</u>orking in coordination with SIUC₇ to gain a better understanding of the legal commitments associated with extending utilities to areas outside the Town's jurisdiction.

Seabrook Island Comprehensive Plan Five-Year Review Draft Document

The following legend applies to the entirety of the draft document.

<u>Legend</u> <mark>Text highlighted Yellow</mark> Text highlighted Gray

Items for Planning Commission discussion Still waiting on updated data



COMMUNITY FACILITIES ELEMENT

Element Goal

Coordinate and cooperate with all public and private Seabrook Island entities to ensure the well-being of residents and visitors through the provision of superior community facilities, the assurance of high quality emergency preparedness, and the promise of a safe and secure island community.

7.1 OVERVIEW

The broad heading of community facilities includes the buildings, amenities, lands and services needed to serve the public health, safety and welfare which comprise things such as adequate fire and police protection, access to health and emergency medical care, emergency preparedness, places for recreation and quality schools. How these community facilities are planned, constructed, operated and maintained greatly impacts the quality of life for the residents of that community.

7.2 BACKGROUND AND INVENTORY OF EXISTING CONDITIONS

In most communities, a city or town government is the principal provider of community facilities and services. The Town of Seabrook Island is unique because many of the community services and facilities typically provided by municipal government are provided and maintained by private entities or other governmental entities. The Town coordinates and works with several entities and agencies to sufficiently provide adequate public facilities and services to residents. Many of the facilities and services are provided or administered by Town government or private entities, while others are provided through cooperative agreements with county and state agencies.

Administrative Facilities

<u>Seabrook Island Town Hall.</u> The Town of Seabrook Island is the municipal governing body, and the Town Hall is located at 2001 Seabrook Island Road. Town Hall holds the administrative offices and functions as the primary location for conducting the official business for the Town of Seabrook Island. Town Hall's council chambers provide meeting space for Town Council, and various Town boards and commissions, and may also be rented out for private events. Functionally, Town Hall is at capacity. In order for the Town to add additional services, such as more permitting and code enforcement, additional administrative space would be required either through the construction of an attached or detached annex facility, or an entirely new Town Hall.



Seabrook Island Town Hall

Some municipal functions are provided by the County on behalf of the Town. The majority of County administration takes place at the Lonnie Hamilton III Public Service Building located at 4045 Bridgeview Drive, North Charleston, SC 29405.

<u>Entry Road and Shared Use Path.</u> Seabrook Island Road is a beautifully landscaped entryway that extends from the Freshfields traffic circle to the gated Seabrook Island community. The road is flanked on one side by a sidewalk with heavy landscaping and open marsh views, and on the other side by a shared use path meandering behind a rustic three-rail fence and tree line. The Town maintains this open space, which is within the right-of-way on the



sidewalk side, and contained within easements on the shared path side. This easement has been described on a recorded plat as "Plat of a Variable Width Path Easement to be Acquired by the Town of Seabrook Island."



Shared Use Path, Seabrook Island Road Source: ©2018 Google, Image Capture June 2016.

Utilities and Infrastructure

Utilities include those services that are significant to the residents and businesses of a community, including the provision of water, wastewater disposal, solid waste disposal, and electricity. In addition to the services being essential to residents and businesses, utilities impact the future growth and sustainability of any community.

Drinking Water and Wastewater Services. The original Seabrook Island water system was installed by the initial developers of Seabrook Island in 1971. Soon afterwards these utilities were turned over to the private company Heater of Seabrook, LLC. This company operated and managed the water system until the utility company was purchased by the Town in 1995. This purchase

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required the simple majority vote of Seabrook Island property owners *who lived on the island*, and many of these Seabrookers helped with the financing by purchasing bonds. Soon after taking control of the utility company, the Town passed an ordinance to create the Seabrook Island Utility Commission, with the primary responsibility of the commission being to oversee all drinking water distribution and wastewater treatment on Seabrook Island. Also in 1995, SIUC contracted with the global professional services corporation, Hawthorn, to provide on-site operations management and employees to operate and maintain all Seabrook Island water and wastewater facilities. The Town in 2023 changed management contractors to Woodard and Curran given their expertise and depth.

The clean water distributed to the Town is initially treated by the Charleston Water System. This water is then pumped onward to the St. Johns Island Water Company located on Johns Island, who then pumps the water to Seabrook Island. Once the clean water makes it to the island, it is held in three 500,000-gallon storage tanks. Two of these tanks are located at the municipal wastewater treatment facility located at 2902 Seabrook Island Road, and the third is located in the elevated tank near the fire station located at 3025 Captain Sam's Road. The water in this elevated tank provides the pressure necessary for water distribution throughout Seabrook Island.

There is a water master meter located near the roundabout junction of Betsy Kerrison Parkway and Seabrook Island Road. St. Johns Water Company bills the Town for all water that passes through this master meter, and in turn, the Town bills its "customers" based on local meters monitoring water use on individual properties. Woodard and Curran provides the billing services for the Town, including handling payments, budgeting, accounting, meterreading, billing and collection services.



The potable water distribution system physical facilities include water storage tanks, pump stations, distribution lines and water meters. The distribution system received a \$2.0 million upgrade in 2006, adding the two 500,000-gallon ground storage tanks, a high service pump station, 20,000 linear feet of 20-inch water main and 17.800 linear feet of 16-inch water main. All wastewater leaving homes and businesses on Seabrook Island is treated at the municipal water treatment facility. While this water is not potable, it meets the standards for irrigation use and is pumped from the treatment plant to ponds on the island to be used in irrigation on the



Seabrook Island Water Tower Photo Source: www.louisberger.com

golf courses.

The physical facilities that make up the wastewater treatment system include collection lines, lift stations and the central wastewater treatment plant. The plant contains aeration basins, clarifying tanks, chlorine contact holding basins and a twentymillion-gallon reservoir. In 2008, the wastewater treatment facility received a \$2.2 million FEMA Pre-Disaster Mitigation Grant that funded upgrades to help stormproof the plant from a 500-year Town of Seabrook Island 7-3

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coastal storm surge. In 2013, the treatment plant received a \$1.7 million upgrade and expansion to provide a safer system of wastewater treatment, improve plant performance and protect public health. The system currently provides service to all of Seabrook Island and the off-island commercial and residential developments of Freshfields, Kiawah River Estates, and Cassique. According to SIUC, there are many years of capacity left in the current system, which includes taking into consideration any anticipated additional development on Seabrook Island, and to provide service to areas outside of the Town's limits under existing



Seabrook Island Utility Commission Water Reservoir Photo Source: Sue Holloman, Tidelines, July 2018.

contractional commitments.

Stormwater System. Recent hurricanes and flooding have highlighted the important role of stormwater systems in the Lowcountry. SIPOA owns and maintains approximately 71,000 linear feet (LF) of the approximately 127,000 LF of stormwater pipe on Seabrook Island. This system conveys surface drainage and is a completely separate system from the wastewater treatment system maintained by SIUC. The Town of Seabrook Island's



Comprehensive Beach Management Plan (BMP) provides a good description of how the system handles stormwater runoff. The BMP notes that Seabrook Island is fortunate that its roads, golf courses, private properties and other surfaces that generate storm water runoff into a system of storm drains empty into marshes and ponds and not onto or across the beaches. Even in the case where properties are adjacent to the beach, such as some residential lots, SIC commercial property, and the Camp facility, most of the runoff from that portion of the property that tilts towards the beach is absorbed by a deep sandy base before it reaches the beach.

SIPOA has been engaged in a stormwater rehabilitation program since 2004. In the past, this program has primarily focused its resources on rehabilitating older corrugated metal pipes that cross roads and are in known poor condition. In 2016, a Stormwater Rehabilitation Program Report was prepared for SIPOA. While the report noted that SIPOA's rehabilitation efforts have served as an effective strategy in previous years, since the condition of all of the pipes in the system vary greatly, future stormwater rehabilitation efforts should be based on two characteristics; pipe condition and impact from failure. The report recommends a new method of pipe rehabilitation based on the use of a prioritization matrix. The new method allows the condition and the impact from failure to be taken into account, and will make the pipe rehabilitation recommendations more accurate than in the past. The report includes prioritized recommendations, including cost projections, and serves as a guide for future stormwater rehabilitation efforts.

<u>SIPOA Properties</u>. The purpose and business of SIPOA is to preserve the property values and the quality of life in the Seabrook Island Development. Many properties within the Seabrook Island Development have been deeded, leased or otherwise conveyed to or held in trust for the benefit of SIPOA or property owners. These properties include private roads, bridges, parks, playgrounds, open space, rights-of-way, and easements. A primary responsibility of SIPOA is to acquire, construct, manage, maintain, and care for these properties, including land, structures, systems and equipment, for the general benefit of the property owners.

<u>Electricity.</u> Berkeley Electric Cooperative is the non-profit electricity provider to Seabrook Island. The utility is the largest electric cooperative in South Carolina, and currently serves the needs of Seabrook Island from its Johns Island District Office located at 1135 Main Road.

As a non-profit, the primary Berkeley Electric Cooperative goal is to support the growth and economic development of the communities it serves. The utility provides consistent service on a daily basis and has continued to show improvement in response time to reported power outages. The utility plays an important role in the Town's Emergency Response and Recovery Plan, including communicating directly with the Town's emergency operations official regarding expected power outages and restoration. As a response to increased flooding and hurricane threats in recent years, the Town of Seabrook Island, SIPOA, and Berkeley Electric Cooperative have been working together to identify the necessary steps to improve the Town's emergency preparedness.

Solid Waste Disposal and Recycling. SIPOA contracts for waste collection and maintains the garbage and yard debris collection schedule for all single family and multi-family dwelling units within the association. Weekly curbside pickup of household garbage, recyclables and yard debris is available to single family homes. Back door service and centralized pickup of household garbage and recyclables is available to multi-family villas and condominiums. Twelve times per year pick up of brown goods (larger household materials such as furniture and computers) and white goods (heavy consumer durables such as air conditioners and refrigerators) are scheduled for pickup for both single family homes and multi-family villas and condominiums.

Hazardous materials are accepted at the SIPOA Maintenance Facility located at 292 Seabrook Island Road. A garbage compactor



is also available at this facility for the convenience of property owners and tenants. In addition, Charleston County staffs a recycling convenience center and drop site at 1558 Liberia Road on Wadmalaw Island. This convenience center accepts a wide range of trash, yard debris and recyclables, and is available to all residents of Charleston County.

In June 2018, the Town awarded a debris management services contract with the Tennessee-based civil contractor Phillips & Jordan to provide timely debris clean up following natural disasters. This is a standby contract, and potential services will include clearing debris from roads and rights-of-way, debris clean-up, separation, removal, processing, and disposal, sand/soil/mud removal from roads and rights-of-way, temporary office space for Town functions, project management assistance, and other services as directed by the Town to eliminate immediate threats to public health and safety and/or threats of significant damage to public or private property.

TetraTech, under a separate contract, will provide the on-call debris removal monitoring services. The services provided by TetraTech are independent of Phillips & Jordan, and this independent monitoring activity is a requirement for Federal Emergency Management Agency (FEMA) financial reimbursement for all emergency and major disaster declarations. A similar contract arrangement is in place between Phillips & Jordan and SIPOA with regard to debris clean-up.

<u>Communication.</u> Seabrook Island has two main wired providers: XFINITY from Comcast and AT&T (BellSouth) Internet. Both of these companies provide residential internet access that covers most areas of Seabrook Island. Comcast Cable and AT&T (BellSouth) have non-exclusive franchise agreements with the Town, and the Town collects a franchise fee for cable and internet services associated with each. HughesNet is an additional residential internet provider. There are five mobile internet providers on Seabrook Island: AT&T Wireless, Sprint, Verizon Wireless, Cricket, and T-Mobile.

Public Safety and Security

The Town does not operate its own police or security force. There are three entities that provide security and law enforcement in some capacity for the community: The Charleston County Sheriff's Department, private security contracted by SIPOA, and beach patrol contracted by the Town.

Charleston Countv Sheriff's The Charleston County Department. Sheriff's Department provides investigative support, and the Town is within the department's West Patrol District. The department responds to 911 calls, detects and apprehends offenders, responds to the law enforcement needs and expectations of the Seabrook Island community, and actively patrols beyond the security gate



on Seabrook Island. They also conduct traffic enforcement behind the gate, when available. Security inside the gates is also provided by a security firm privately contracted by SIPOA.

Additional Charleston County Contracted Services. The Town also contracts with Charleston County for other public safety and security services. These services include building permitting and code inspections, roads and drainage (outside the gates), and mosquito control. In addition, the South Carolina Department of Health and Environmental Control (SCDHEC) is responsible for issuing water and coastal permits as well as stormwater permits.

<u>SIPOA Security.</u> As stated in the SIPOA Protective Covenants, one primary purpose of the association is to protect property values and quality of life in the Seabrook Island development by "providing for the health, safety, security and welfare of property owners." The SIPOA Rules and Regulations, which are based on the protective covenants, state that "security is authorized to observe and take reasonable steps to prevent trespass, property damage, personal



injury, theft, vandalism, nuisance, disturbance, or failure to adhere to these Rules and Regulations." As of October, 2017, SIPOA has contracted with the private security firm Norred and Associates to provide these patrol and security services.

The ecurety firm ensures 24-hour security by staffing the security gate and maintaining continuous patrol behind the gate in three daily 8-hour shifts. The security gate serves as the only land-based entrance point onto the Seabrook Island Development, and provides two lanes of access. The "barcode lane" provides access to those property owners, contractors, and other authorized individuals who have been issued a barcode that is automatically scanned to activate the security gate traffic control arm. The "visitor lane" requires a higher level of scrutiny, where visitors with valid gate passes are waved through, while those without gate passes are verified for access utilizing the gates computer software system or by security directly contacting the "sponsors" identified by the visitor.

State law empowers private security officers to make arrests for observed offenses on the property they are protecting for violations of State Laws. Violators of State Laws within the SID are subject to arrest and detention until turned over to Charleston County law enforcement officers. Security may also issue citations for any violation of the SIPOA Rules and Regulations. These citations can be in the form of a warning notice, or for some initial and repeated violations, may result in a monetary assessment ranging from \$50 to \$1,000. Security officers can cite an individual for violating a wide range of rules and regulations, including traffic and vehicle rules, use of SIPOA Amenities, environmental protections, property maintenance and code of conduct standards.

<u>Seabrook Island Beach Patrol.</u> The Town contracts with Island Beach Services, LLC, to provide beach patrol on Seabrook Island. This company retains trained professionals who have been commissioned as Seabrook Island code enforcement officers. They are responsible for keeping beachgoers safe and enforcing town

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ordinances and leash laws. In 2024, the patrol season extended from April 1 to September 30. Historically this contract has been partially funded through the Accommodations Tax, and the company provides Town Hall with monthly status reports.



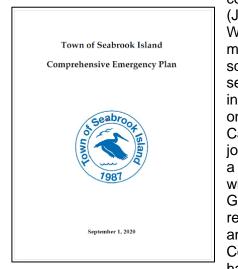
Seabrook Island Beach Patrol Photo Source: Sue Holloman, Tidelines, June 2018.

<u>Seabrook Island Public Safety Committee.</u> The Town maintains a Public Safety Committee as a standing committee consisting of one councilmember serving as the Town's Public Safety Official, plus additional at-large members to be determined by the assigned councilmember and approved by the town council. The Public Safety Committee meets monthly and reports to Town Council. A primary role of the committee is to periodically review the Town's Comprehensive Emergency Plan and make recommendations to Town Council for updates and improvements to the Plan. Additional information regarding emergency preparedness and the Town's Comprehensive Emergency Plan is provided later in this chapter.



Emergency Response – Fire and EMS

<u>St. Johns Fire District.</u> The South Carolina Legislative Act 369 created the St. Johns Fire District in April of 1959. The District is



comprised of four barrier islands (Johns, Kiawah, Seabrook and Wadmalaw) covering a land mass of approximately 185 square miles. The district has seven fully staffed fire stations including Fire Station 2, located on Seabrook Island at 3025 Captain Sam's Road. The St. johns Fire District is governed by nine-member commission which is appointed by the based Governor on recommendations by the mayor and confirmed by Charleston County Council. Seabrook Island has representation on this

commission, which participates in monthly commission meetings and other functions as necessary. The District is seeking international accreditation and has a five-year strategic planning process.

The Seabrook Island Fire Station maintains Ladder 702, a 2013 Pierce Impel 75 foot aluminum ladder truck housed at the fire station, and Marine 701, a 2023 Metal Shark Marine Fire Brand 40 foot fire boat, housed at the Bohicket Marina. In responding to emergency calls on Seabrook Island, the crew for Ladder 702 consists of an engineer (driver), two firefighters, and a captain. Approximately 80 percent of these calls are medical related, and at least one member of the responding crew is EMT Certified. The St. Johns fire boat is under the operation of the Seabrook fire station and works closely with the Coast Guard to respond to rescue or fire events on marine craft. All members of the Seabrook personnel are qualified marine team members and able to operate the fire boat. The Fire District is a part of the greater Charleston area automatic ais agreement which has seven departments that provide automatic aid to each other depending on the nature and severity of an incident.

The Seabrook fire station is manned 24 hours a day, seven days a week, and 365 days a year. Each fire personnel are required to become EMT-Basic level providers. The District is working towards an advanced level of EMS care. In addition, each crew member has basic cardiac and trauma training and experience with AEDs (automated external defibrillators), EpiPen® and NARCAN®.

Charleston County Emergency Medical Services (EMS). The Charleston County EMS Department is responsible for the provision of EMS throughout Charleston County, which includes the Town of Seabrook Island. In 2023, the system responded to approximately68,000 9-1-1 calls for service countywide. Services are provided from 271 full time and 30 part time employees, a deployed fleet of more than 24 ambulances, and deployed seven paramedic staffed quick response vehicles. Calls for emergency medical services for Seabrook Island are typically dispatched from the Charleston County EMS Medic Station 10, located at 4305 Betsy Kerrison Parkway, and staffed by Medic 35, a dedicated advanced life support ambulance for lower John's Island. Charleston County anticipates making Medic 50, which is currently staffed 68% of the time as an overtime unit, a full time assignment, adding a dedicated unit for Wadmalaw, and adding two more "zone units" to aid in responses for the south end of Charleston County in 2024.

Charleston County EMS has grown the ambulance fleet from 31 to 56 since 2015, and more than doubled its operational budget during the same time period. As a result, Charleston County EMS continues to improve pre-hospital care and promptness. All response units feature Automatic Vehicle Location (AVL) equipment, a GPS-based system that allows the Charleston County



Consolidated Dispatch Center to dispatch the closest available units to any incident. This equipment includes an integrated application for both navigation and routing. The Charleston County EMS Department has been acknowledged as a leader in the provision of pre-hospital emergency care, receiving the South Carolina's "Large EMS System of the Year" for 2023and national attention for innovation in hiring Australian Paramedics.

<u>Consolidated 911 Center.</u> Based on requests of public safety/community leaders and recognizing response delays inherent in having multiple 9-1-1 call taking and dispatching operations in the County, the Charleston County Consolidated 911 Center was formed through an Intergovernmental Agreement authorized by County Council. The Consolidated 9-1-1 Center is a 38,000 square foot facility housed together with the County's Emergency Operations Center (EOC), and currently had a total call volume of 874,103 calls per year in 2021. The center dispatches for nearly twenty agencies, including the following agencies that respond to emergencies on Seabrook Island:

- Charleston County Sheriff's Office;
- Charleston County Emergency Medical Services;
- Charleston County Volunteer Rescue Squad; and
- St. Johns Fire District.

<u>AirMedCare Services.</u> The Town of Seabrook Island has contracted with AirMedCare to provide air ambulance services to its residents. According to the agreement, for a nominal annual cost to the Town, AirMedCare agrees to accept as full payment whatever a resident's medical insurer allows as payment for air transport. Air ambulances most commonly carry patients with traumatic injuries, pregnancy complications, heart attacks, strokes and respiratory distress. Onscene doctors, firefighters or paramedics must make the call on whether air transport is medically necessary.

Emergency Preparedness

<u>The Comprehensive Emergency Plan.</u> The Town maintains and periodically updates a Comprehensive Emergency Plan. This plan, most recently updated in September of 2020, provides strategies and fundamental elements of response and recovery originally prepared through a series of planning meetings with the Mayor, Town Council, Town Administrator, SIC, and others as necessary. The Town's Public Safety Official, along with other members of the Public Safety Committee, take ownership, maintain and test the plan.

This plan addresses the responsibilities of the Town's personnel. elected and appointed officials, and services provided to its residents. However, as stated in the plan, "this plan does not attempt to address the individual responsibilities and preparations required by the Town's residents or other entities, such as SIPOA, SIC, or the Camp. Those organizations are responsible for their own plans and efforts." While this language clarifies the intended scope of the Town's Comprehensive Emergency Plan, it clearly understates the important work of Seabrook Island's Disaster Recovery Council. This Council's membership includes representatives from Town government, SIPOA, SIC, SIUC, the Camp. the St. Johns Fire District Commissioner, and the Community Emergency Response Team (CERT). The Disaster Recovery Council has worked cooperatively for several years to test and improve the Town's Comprehensive Emergency Plan. The council's primary function is to provide an overview of recovery following an emergency. They also focus on improving disaster recovery by conducting training scenarios twice per year and holding "lessons learned" meetings following all emergency recoveries.

The Comprehensive Emergency Plan includes a detailed risk assessment, a business impact analysis, a thorough description of the Town's responsibilities during emergency operations, and detailed reference information that ranges from emergency role assignments and Town Hall shut down procedures, to templates



used to communicate with the community. The Plan also includes each of the emergency response memoranda of understanding (MOUs) created between the Town and entities represented on the Disaster Recovery Council. There are various threat-specific plans included in the Comprehensive Emergency Plan, including an Emergency Response and Recovery Plan, Hurricane Plan, Earthquake Plan, Tsunami Plan, and Pandemic Plan. The Town also follows the County's Hazard Mitigation Plan. The Comprehensive Emergency Plan is available for download from the Town website.

<u>The Emergency Preparedness Webpage.</u> The homepage of the Town's website provides a direct link to the Town's Emergency Preparedness webpage, which is specifically designed to provide emergency preparedness information for Seabrook Island residents and visitors. Emergency readiness information available from this webpage includes the specific steps the Town encourages all residents and visitors to take to prepare themselves for threats from various disaster events, including preparing personal emergency supply kits and evacuation plans, how to sign up for the CodeRED community alert system, and the available emergency response-related volunteer opportunities.

<u>The Community Emergency Response Team (CERT).</u> The CERT is comprised of volunteers willing and trained to render first response assistance. Volunteers are trained in basic disaster response skills, such as fire safety, light search and rescue, team organization, and first response aid for injured persons. This team of volunteers play a critical role in the Town's emergency response preparedness, as CERT members are ready to deploy following an event when professional responders are not immediately available to help.

Private Recreational Facilities

Many of the community facilities on Seabrook Island providing



Emergency Plan Homepage https://www.townofseabrookisland.org/emergency-plan.html

recreational amenities to Seabrook Island residents are maintained and operated by either SIPOA or SIC. These types of facilities include two beaches (Atlantic Beach and Edisto Beach), community pools, golf, tennis, soccer, volleyball courts, basketball courts, equestrian activities, walking trails, bike paths, a small boat ramp for canoes and kayaks, a fishing and crabbing dock, an observation tower, a children's playground, and recreation centers. As a resort community, these recreational amenities play an important role in the culture of Seabrook Island. In recognition of this, the detailed description of recreation-related community facilities is addressed in the Cultural Resources Element of this Comprehensive Plan Review.

Off-Island Community Facilities

In addition to Charleston County Sheriff and EMS, there are other community facilities located off Seabrook Island that provide services available to its residents. These include educational facilities, library facilities, and public parks and recreation facilities.



<u>Educational Facilities.</u> Charleston County School District (CCSD) is divided into eight constituent districts educating a combined total of nearly 50,000 students in 54 elementary schools, 30 middle schools, 23 high schools, including charter and alternative schools. All of Seabrook Island is within Constituent District 9, and the home school options for elementary, middle and high school are all located on Johns Island:

- *Mt. Zion Elementary School*, located at 3464 River Road and serving Child Development/Pre-Kindergarten through 5th grade.
- *Edith Frierson Montessori*, located at 6133 Maybank Highway serves 3K through 6th grade.
- *Haut Gap Middle School*, located at 1861 Bohicket Road and serving 6th through 8th grade. This school also serves as a partial magnet school with a focus on academic studies in English and the STEM (Science, Technology, Engineering and Mathematics) Program.
- *St. John's High School*, located at 1518 Main Road, and serving 9th through 12th grade.

There are also private education facilities (K-12) available to Seabrook Island residents. Private educational facilities are not regulated by the South Carolina Department of Education or by the Charleston County School District. Of the 47 private schools in Charleston County educating 8,844 students, 69 percent of the schools are religiously affiliated. Sixteen of the private schools in Charleston County meet the accreditation criteria of The South Carolina Independent School Association (SCISA), including the Charleston Collegiate School located on Johns Island and serving Pre-school through 12th grade.

There are more than 25 institutions of higher learning in the Charleston region, including five schools with enrollments in excess of 1,000 students:

- *Trident Technical College* a public school offering 2- and 4-year specialized programs with a current enrollment of over 14,000 full-time and part-time students;
- The College of Charleston a public school offering liberal arts education, 7 programs of study and 17 masters programs with a current enrollment of almost 10,000 undergraduate students and 1,500 graduate students.
- The Citadel a public school offering study under a classical military system consisting of nearly 3,000 students and 19 programs of study, civilian evening graduate and undergraduate classes are available as well;
- Charleston Southern University a private school offering 33 majors as well as masters programs in business administration, criminal justice and education with a current enrollment of 2,720 students; and
- Medical University of South Carolina providing medical degrees to nearly 3,000 students through the Colleges of Dental Medicine, Medicine, Graduate Studies, Health Professions, Nursing, and Pharmacy.

Many of these institutions, including Trident Technical College, the College of Charleston and The Citadel, provide Continuing Education (noncredit) programs and courses across an array of fields and disciplines. While some of these courses lead to nationally recognized professional certificates, others are designed to challenge and stimulate lifelong learners. Under broad topics such as healthcare, personal enrichment, and computer information and technology, there are local continuing education classes such as CPR and First Aid, Floral and Interior Design, and Digital Photography.

<u>Library Facilities.</u> The Charleston County Public Library (CCPL) is an independent authority component of Charleston County Government that was established by the State of South Carolina Legislature to provide library services to the residents of Charleston County. A County Council-appointed Board of Trustees directs



library activities, and CCPL currently provides resources for every age group, from infants to retirees, at 18 branch locations and through outreach and online services. Library branches serve the informational, educational, cultural and recreational needs of the community in which they are located.

The closest CCPL branch library is the John's Island Regional Library located at 3531 Maybank Highway. The 16,000 square foot library was opened in 2004 and renovated in 2021. The facility provides an auditorium, a conference room, a multi-use room, and designated areas for children and teens. The collections are comprised of nearly 92,000 volumes, DVDs, videos, books on CD and music on CD. Approximately 40 computers serve the communities of John's Island, Kiawah, Seabrook and Wadmalaw. However, the most convenient library available to Seabrook Island property owners and their guests is the lending library located on Seabrook Island at The Lake House. This wonderful resource has continued to grow over the years thanks to generous donations from the Seabrook Island community.

<u>Public Parks and Recreation</u>. As stated earlier in this chapter, there are many private recreational amenities on Seabrook Island maintained and operated by either SIPOA or SIC, and these amenities are described in detail in the Cultural Resources Element of this Comprehensive Plan. Residents of Seabrook Island also have convenient access to a beach park and regional park provided through the Charleston County Parks & Recreation Commission (CCPRC)

The CCPRC is set up as a special purpose district, meaning it is a separate local governmental entity rather than a department or division of Charleston County Government, nor the State of South Carolina. The CCPRC features over 11,000 acres of property and includes four regional parks, three beach parks, four seasonally-lifeguarded beach areas, three dog parks, two landmark fishing piers, three waterparks, a historic plantation site, 19 boat landings, a skate park, a climbing wall, a challenge course, an interpretive

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center, an equestrian center, vacation cottages, a campground, a marina, as well as wedding, meeting, and event facilities. The park system also offers a wide variety of recreational services including festivals, camps, classes, programs, volunteer opportunities, and more. The two parks within the system that are closest to Seabrook Island are Kiawah Beachwalker Park located at 8 Beachwalker Drive, and the Johns Island County Park, which includes the Mullett Hall Equestrian Center.

Kiawah Beachwalker Park, located on the west end of Kiawah Island, offers ocean frontage and a river view, along with the only public beach access on Kiawah Island. The park is operated through a cooperative agreement between Kiawah Development Partners, Charleston County Council, and the Charleston County Park & Recreation Commission. Year-round amenities include a dressing area, vending machines, picnic areas with grills, restrooms, a boardwalk, and accessible ramp for people with disabilities. During summer months, amenities are expanded to include beach chair and umbrella rentals, lifeguards, outdoor showers, and a snack bar. The park's public safety access, parking and erosion issues are currently being evaluated, and one capital project identified for the park is the replacement of the existing boardwalk.

The 738-acre Johns Island County Park offers miles of wooded trails for equestrians, walkers, and runners, serves as host site for competitive horse shows at its Mullet Hall Equestrian Center, has a dog park, and offers a six-target archery range and 20-target 3-D course. The park also serves as a venue for weddings, animal exhibitions/shows, festivals, craft shows, and car expositions. Long term plans for the park are to increase its appeal as a regional park by increasing popular amenities to include more accessible open space picnic areas, disc golf, and further investment in a master plan update.



7.3: COMMUNITY FACILITIES ELEMENT GOAL

Element Goal

Coordinate and cooperate with all public and private Seabrook Island entities to ensure the well-being of residents and visitors through the provision of superior community facilities, the assurance of high quality emergency preparedness, and the promise of a safe and secure island community.

Community Facilities Element Needs:

- Cooperate and coordinate with all private and public organizations on Seabrook Island for the provision of essential community services and facilities;
- Ensure the health and safety of Seabrook Island residents and visitors through a continuation of the Town's efforts to prepare for future emergency and disaster events;
- Cooperate with SIPOA and SIC to identify and achieve identified community goals;
- Work cooperatively with SIPOA and other entities to continue to ensure quality and dependable security for residents, non-resident property owners and visitors; and
- With town hall at functional capacity, there is a need for increased administrative space to allow for the expansion of Town services. Consideration should be given to a shared facility that is located outside of the entry gate, appropriate to meet the needs of both the Town and SIPOA administrative staff, and also serves as the official Seabrook Island Visitors Center.

7.4: COMMUNITY FACILITIES ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the Vision and Goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. Continue to coordinate with all public and private organizations for the provision of essential community services.
- 2. Continue to monitor, sustain and revise as necessary, all emergency preparedness plans, and communicate such plans to property owner and visitor populations.
- 3. Maintain professional development and training for Town Council, boards, committees and staff.
- 4. Continue to work cooperatively with all public and private organizations in seeking funding opportunities to improve and expand public and private facilities and services.
- 5. Continue collaboration with Charleston County Emergency Medical Services and St. Johns Fire District emergency personnel to ensure Town residents are serviced efficiently.
- 6. Continue to encourage medical groups to become permanently established in closer proximity to Seabrook Island to provide adequate medical facilities for residents.
- 7. Continue to encourage alternative energy sources such as wind and solar energy systems, where appropriate.
- 8. Continue to evaluate and improve as needed the accessibility for people with disabilities to all public access facilities in the Town.
- 9. Appoint a task force or committee to evaluate the feasibility of creating additional administrative space through the

Chapter 7 - Community Facilities Element



construction of an attached annex facility, or an entirely new administrative building. The evaluation should include consideration of a joint Town/SIPOA administrative facility.

- 10. Continue to work with Charleston County to improve efficiency and coordination of services provided to the Town.
- 11. Continue working in coordination with SIUC to gain a better understanding of the legal commitments associated with extending utilities to areas outside the Town's jurisdiction.

Seabrook Island Comprehensive Plan Five-Year Review Draft Document

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Items for Planning Commission discussion Still waiting on updated data



PRIORITY INVESTMENT ELEMENT

Element Goal

Ensure adequate facilities and infrastructure is available and properly maintained in order to meet the needs of the Town and its residents.

11.1: OVERVIEW

On May 23, 2007 the General Assembly adopted the Priority Investment Act requiring Planning Commissions to incorporate priority investment analysis in the comprehensive planning process. The Act called for Comprehensive Plans to include a new Priority Investment Element that analyzes the likely federal, state, and local funds available for public infrastructure and facilities during the next ten years and recommends projects for expenditure of those funds during that time period for needed public infrastructure and facilities such as water, sewer, and roads.

The Priority Investment Element should evaluate the need for public infrastructure, estimate the cost of improvements for which the local government has fiscal responsibility, analyze the fiscal capability of the local government to finance these improvements, adopt policies to guide the funding of improvements, and schedule the funding and construction of improvements when required based on available funding and needs identified in the other comprehensive plan elements. When relevant, the recommendation of projects for public expenditure should be coordinated with SIPOA, SIUC, SIC, the Camp, Charleston County, Town of Kiawah Island, school districts, other public and private utilities, transportation agencies, and other public entities that may be affected by or have planning authority over the public project.

11.2: BACKGROUND AND INVENTORY OF EXISTING CONDITIONS

Priority Investments

The purpose of this section of the Town's Comprehensive Plan Update-<u>Review</u> is to focus investment on the priorities identified as critical to the sustainability of Seabrook Island. The goal is to coordinate prioritization, planning, and budgeting for these priorities over a ten-year period. The Town has identified the following areas as priorities for the community: hazard mitigation and emergency management, infrastructure, and beach management, and maintenance. The long-term investment requirements associated with each of these priority areas supports the development of a Capital Improvement Plan (CIP), as described later in the element.

Hazard Mitigation and Emergency Management

The Federal Emergency Management Agency (FEMA) defines *hazard mitigation* as any action taken to reduce or eliminate longterm risk to people and property from natural disasters. For the Seabrook Island community, hazard mitigation and emergency preparedness are addressed in several documents prepared under several various entities.

At the regional level, Charleston County prepares the Charleston Regional Hazard Mitigation Plan, and the Town adopts this Plan by resolution. The Charleston Regional Hazard Mitigation Plan is developed and updated as a required element of Project Impact, an ongoing initiative sponsored by FEMA to assist local communities in the Region to become more disaster resistant through cooperative efforts of the private, public and non-profit sectors. The Plan demonstrates the community's commitment to reducing risks from hazards, and serves as a tool to help decision makers direct mitigation activities and resources. The Plan is also developed and updated to ensure Charleston County and participating partners' continued eligibility for certain federal disaster assistance. Maintenance of the Plan also earns points for the National Flood



Insurance Program's (NFIP's) Community Rating System (CRS), which provides for lower flood insurance premiums in CRS communities. The Town is ranked 16 out of the top 50 South Carolina NFIP Communities based on the total number of NFIP insurance policies-in-force.

The Town maintains a Comprehensive Emergency Plan with the stated objective of protecting human life and property, minimizing the disruption of the Town's services to its residents, and providing an effective framework to coordinate disaster response and recovery actions between Town officials and other agencies and organizations involved in the overall effort. The Town also maintains an Emergency Preparedness webpage that is continuously updated with vital information related to all aspects of mitigating and preparing for, responding to, and recovering from various disaster events. The Town, SIPOA, SIC, the Camp, and Bohicket Marina have each developed emergency response plans. Representatives of these organizations comprise a Disaster Recovery Council fostering coordination of emergency response actions, and these organizations have entered agreements for mutual aid and cooperation.

As an oceanfront community, the Town has an increased risk to hurricanes, flooding, and long-term impacts related to climate change. Identifying and prioritizing costs associated with the implementation of proposed projects to be undertaken or continued in the Charleston Regional Hazard Mitigation Plan and Town of Seabrook Island Comprehensive Emergency Plan should be a high priority for the Town. As referenced in the Natural Resources Element, the Town should consider consolidating all of the emergency preparedness efforts under one Community Resilience Plan that is periodically updated and identifies the potential impacts and appropriate mitigation efforts necessary to improve the community's resilience to hazards or changing conditions.

Infrastructure

Infrastructure refers to the physical structures or framework needed for the proper functioning of a community. It includes the construction and maintenance of roads, bridges, water, sewer and storm drain improvements, refuse disposal facilities, government buildings, and telecommunications. The three primary entities that assume these responsibilities for Seabrook Island residents and visitors are Town government, SIPOA and SIUC (in cooperation with Charleston Water System and St. Johns Island Water Company). The Town maintains infrastructure outside the gate, primarily associated with Seabrook Island Road and drainage, while SIPOA maintains most of the infrastructure behind the gate. The Town created SIUC with the primary responsibility of the commission being to oversee all drinking water distribution and wastewater treatment on Seabrook Island.

Town Infrastructure. The Town identifies, and prioritizes, and appropriates funding for various capital projects, such as road drainage and stormwater capital facility improvements in the Town its annual operating budget. Items included in the recently approved The FY 202419 Town bBudget includes funding to advance several long-standing capital projects expenditures for improvements to Seabrook Island Road. Phases 1 & 2 of including permitting of the Seabrook Island Road Elevation and Drainage Improvement Project, and design and as well as construction of an office addition and detached garage for at the Town Hall site. Also included in the budget are annual expenditures related to the planning and maintenance of infrastructure, such as funding for the completion of the Seabrook Island Road Gateway Concept Plan. funding for exterior maintenance of Town Hall, and funding for the purchase, installation, and servicing of trash cans on the beach. The Town would benefit from the creation of a Capital Improvement Plan, which is a short-range plan, usually four to ten years, which identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan.



<u>SIPOA Infrastructure.</u> The <u>Seabrook Island Property</u> Owners Association utilizes a periodically updated Replacement Reserve Study to guide its short- and long-term infrastructure responsibilities. The purpose of this Replacement Reserve Study is to provide SIPOA with an inventory of the common community facilities and infrastructure components that require periodic replacement, a schedule that includes the replacement year for these items (based on the items normal economic life), and an effective financial plan to fund these replacements. The common community facilities and infrastructure components include:

- Asphalt drive and parking;
- Concrete sidewalks, curb, and gutter;
- Retaining walls, lagoons, and ponds;
- Storm drain system and bridges;
- Swimming pools and community buildings;
- Docks and boardwalks; and
- Tot lot and basketball court.

The Replacement Reserve Study, prepared and updated for SIPOA by the capital reserve consulting firm of MillerDodson Associates, consists of four primary sections:

<u>Section A – Replacement Reserve Analysis</u>. This section describes the current funding and the Cash Flow Method to calculate Replacement Reserve funding for the periodic replacement of the 486 Projected Replacements identified in the Replacement Reserve Inventory. Included in this section is the Cash Flow Method Table of Receipts and Expenditures extending forty years from base year 2018. For each year, the table provides the starting year balance, projected replacement costs, annual deposit, and end of year balance. Cumulative expenditures and cumulative receipts are also included in the table.

Section B – Replacement Reserve Inventory. This section identifies 540 inventory items, 486 of which are Projected Replacements and the periodic replacements of these items are scheduled for funding from Replacement Reserves. A total of 54 items are Excluded Items, and expenditures for these items are not scheduled for funding from Replacement Reserves. The inventory items are divided into 35 major categories, with each category printed on a separate page. Examples of major categories include Boardwalks/Walkways, Asphalt/Pavement, Gatehouse, and Pump Stations. Information for each of the items under the major categories includes item description, number of units, unit replacement cost, normal economic life, remaining economic life, and replacement cost (unit replacement cost multiplied by the number of units). For example, items under the Gatehouse major category include GH Roof and GH light fixtures.

<u>Section C – Projected Annual Replacements</u>. In this section, the 486 Projected Replacements in the Replacement Reserve Inventory whose replacement is scheduled to be funded from Replacement Reserves are broken down on a year-by-year basis. For example, Projected Replacement Year 2021 lists all of the items requiring replacement for that year, and a 2021 Total Scheduled Replacements Cost.

<u>Section D – Condition Assessment</u>. The final section of the Replacement Reserve Study includes general condition comments pertaining to the larger, more significant components in the Replacement Reserve Inventory and to those items that are unique or deserving of attention because of their condition or the manner in which they have been treated in the Replacement Reserve Analysis or Inventory.

<u>SIUC Infrastructure</u>. In 1995, the Town of Seabrook Island purchased the island's existing private water system, and soon afterward passed an ordinance to create the S<u>eabrook Island Utility</u>



Commission. While the utility's infrastructure is described in detail in the Community Facilities Element₇, details regarding replacement costs and future expansion plans were not made available in time to include in this update of the Comprehensive Plan. <u>SIUC conducts</u> periodic studies with outside engineering firms to assess its current facility condition as well as potential future additions that would be required to meet future growth in the areas SIUC serves. This study primarily impacts the sewer treatment part of the infrastructure as the water distribution system is only on Seabrook Island itself and little future expansion is possible. These studies are the basis of future investment and also provide valuable input to the going forward impact SIUC charges new customers.

Beach Management and Maintenance

In 20<u>19</u>44, the Town updated its Comprehensive Beach Management Plan. This Plan update was a joint effort including the Town leadership and staff, SIPOA, SIC, and the Camp. Specifics of the Comprehensive Beach Management Plan Update are described in detail in the Natural Resources Element of this document. It is important to note that Federal, State, and Local public and private agencies all maintain a level of authority and responsibility for Seabrook Island Beach Management.

Management of the beaches include expensive items such as periodic beach renourishment and maintenance of the stormwater system, as well as less expensive items such as maintenance of public access points, engaging the beach patrol, and the purchase and maintenance of bike racks, trash cans, signage, etc. The costs associated with the beach and adjacent facilities are shared among several entities, however the Town and SIPOA provide the bulk of funding, contracting_ and associated tasks. Both the Town and SIPOA include items associated with beach management and maintenance in their respective annual budgets.

While the Town includes General Fund and Reserve Fund expenditures for items such as beach signs and markers, beach

patrol services, beach maintenance, and funding for the five-year update to the Comprehensive Beach Management Plan, SIPOA assumes a much larger role financially. The SIPOA Comprehensive Plan embraces the major planning assumption that local sea level will continue to rise, and identifies, budgets, and includes long-term planning that addresses the associated ramifications. For example, specific application to SIPOA long term plans include new infrastructure, replacing/upgrading existing infrastructure (excluding roads), and raising/resurfacing roads and upgrading road drains. More importantly, the primary beach management tool to combat ongoing and severe erosion of Seabrook Island beaches is the "soft engineering strategy" of periodic relocation of Cap'n Sam's Inlet. It costs millions of dollars to monitor and periodically restore the beaches, and these activities are privately budgeted and paid for through SIPOA.

The Comprehensive Beach Management Plan is updated every five years. The next update is scheduled to be completed by the end of 2024.

Capital Improvement Plan (CIP)

The Town does not currently maintain a Capital Improvement Plan (CIP), however, included in this element is a strategy to establish and maintain such a plan. The objective of the CIP is to plan and coordinate the financial resources necessary to prioritize investment. Typically, the CIP covers <u>a</u> 10-year period and allows for the following:

- Facilitates coordination between capital needs and the operating budgets;
- Enhances the community's ability to obtain a credit rating in the future and avoid sudden changes in any potential future debt service requirements;
- Identifies the most economical means of financing capital projects;
- Increases opportunities for obtaining federal and state aid;



- Relates public facilities to other public and private development and redevelopment policies and plans;
- Focuses attention on community objectives and fiscal capacity;
- Keeps the public informed about future needs and projects;
- Allows local government to reduce duplication; and
- Encourages careful project planning and design to avoid costly mistakes and help a community reach desired goals.

The <u>A future CIP is may be</u> implemented by Town Council during the annual budget process and involves would involve the evaluation of projected fund balances as available funding sources in comparison as compared to the estimated <u>10-year</u> funding requirements for each priority. After adoption of the <u>10-year</u> a CIP, the Town will may review the progress of the plan annually, make adjustments or modifications <u>as needed</u>, and incorporate recommendations from the Planning Commission as deemed appropriate.

While remaining mindful of risks associated with hurricanes and other natural disasters, and the associated need to maintain accessible cash reserves, Tthe Town should may also seek to invest funds in alternative investment strategies, and match their maturities so that they _ provided the maturity date of such investments should coincide with the planned time frame for the construction or renovation of priority investments as outlined in the CIP. As such, the CIP will be a dynamic document that will chart the planning and funding for major capital projects or priorities within the community. Town Council should receive regular financial reporting for the CIP and discuss these findings in open session during Ways & Means Committee meetings.

Coordination

One of the challenges to the implementation strategies included in this Comprehensive Plan <u>Update Review</u> is the required coordination and planning across jurisdictions and public/private partnerships. The coordination often involves federal, state and county resources and private entities including SIPOA, SIC, SIUC, and the Berkeley Electric Cooperative. The coordination involves aligning development plans of the various entities with those of the Town and identifying financial resources to ensure that common priorities are funded in a time frame to prevent detriment to the community.

Coordination also involves evaluation to prevent duplication of effort and the most effective use of resources. Further coordination should be allowed for public-private partnerships to accomplish similar goals to the extent that this is feasible. Lastly, the coordination among these entities would seek to leverage financial support to maximize the benefit to the Seabrook Island community.

11.3: PRIORITY INVESTMENT ELEMENT GOAL

Element Goal

Ensure adequate facilities and infrastructure is available and properly maintained in order to meet the needs of the Town and its residents.

Priority Investment Element Needs

- Identify the actions and associated costs to mitigate the Town's exposure to all types of hazards.
- Introduce a fiscal management tool to coordinate the location, timing, and financing of capital improvements over a multi-year period.
- Improved financial and long-term planning coordination between the public and private entities critical to the sustainability of Seabrook Island.



11.4: PRIORITY INVESTMENT ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the Vision and Goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. Continually identify the Town's exposure to all types of hazards, using the Charleston Regional Hazard Mitigation Plan as a baseline, and consider appropriate mitigation steps and associated resources or funding required;
- 2. Establish and maintain a Town Capital Improvement Plan; and
- 3. <u>Continue to Ff</u>ocus the Town's investment on the priorities identified as critical to the sustainability of Seabrook Island, including any potential issues related to sea level rise.

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The purpose of this section of the Town's Comprehensive Plan Review is to focus investment on the priorities identified as critical to the sustainability of Seabrook Island. The goal is to coordinate prioritization, planning, and budgeting for these priorities over a tenyear period. The Town has identified the following areas as priorities for the community: hazard mitigation and emergency management, infrastructure, and beach management, and maintenance. The long-term investment requirements associated with each of these priority areas supports the development of a Capital Improvement Plan (CIP), as described later in the element.

Hazard Mitigation and Emergency Management

The Federal Emergency Management Agency (FEMA) defines *hazard mitigation* as any action taken to reduce or eliminate long-term risk to people and property from natural disasters. For the Seabrook Island community, hazard mitigation and emergency preparedness are addressed in several documents prepared under various entities.

At the regional level, Charleston County prepares the Charleston Regional Hazard Mitigation Plan, and the Town adopts this Plan by resolution. The Charleston Regional Hazard Mitigation Plan is developed and updated as a required element of Project Impact, an ongoing initiative sponsored by FEMA to assist local communities in the Region to become more disaster resistant through cooperative efforts of the private, public and non-profit sectors. The Plan demonstrates the community's commitment to reducing risks from hazards, and serves as a tool to help decision makers direct mitigation activities and resources. The Plan is also developed and updated to ensure Charleston County and participating partners' continued eligibility for certain federal disaster assistance. Maintenance of the Plan also earns points for the National Flood



Insurance Program's (NFIP's) Community Rating System (CRS), which provides for lower flood insurance premiums in CRS communities. The Town is ranked 16 out of the top 50 South Carolina NFIP Communities based on the total number of NFIP insurance policies-in-force.

The Town maintains a Comprehensive Emergency Plan with the stated objective of protecting human life and property, minimizing the disruption of the Town's services to its residents, and providing an effective framework to coordinate disaster response and recovery actions between Town officials and other agencies and organizations involved in the overall effort. The Town also maintains an Emergency Preparedness webpage that is continuously updated with vital information related to all aspects of mitigating and preparing for, responding to, and recovering from various disaster events. The Town, SIPOA, SIC, the Camp, and Bohicket Marina have each developed emergency response plans. Representatives of these organizations comprise a Disaster Recovery Council fostering coordination of emergency response actions, and these organizations have entered agreements for mutual aid and cooperation.

As an oceanfront community, the Town has an increased risk to hurricanes, flooding, and long-term impacts related to climate change. Identifying and prioritizing costs associated with the implementation of proposed projects to be undertaken or continued in the Charleston Regional Hazard Mitigation Plan and Town of Seabrook Island Comprehensive Emergency Plan should be a high priority for the Town. As referenced in the Natural Resources Element, the Town should consider consolidating all of the emergency preparedness efforts under one Community Resilience Plan that is periodically updated and identifies the potential impacts and appropriate mitigation efforts necessary to improve the community's resilience to hazards or changing conditions.

Infrastructure

Infrastructure refers to the physical structures or framework needed for the proper functioning of a community. It includes the construction and maintenance of roads, bridges, water, sewer and storm drain improvements, refuse disposal facilities, government buildings, and telecommunications. The three primary entities that assume these responsibilities for Seabrook Island residents and visitors are Town government, SIPOA and SIUC (in cooperation with Charleston Water System and St. Johns Island Water Company). The Town maintains infrastructure outside the gate, primarily associated with Seabrook Island Road and drainage, while SIPOA maintains most of the infrastructure behind the gate. The Town created SIUC with the primary responsibility of the commission being to oversee all drinking water distribution and wastewater treatment on Seabrook Island.

<u>Town Infrastructure.</u> The Town identifies, prioritizes, and appropriates funding for various capital projects, such as road drainage and facility improvements in its annual operating budget. The FY 2024 Town Budget includes funding to advance several long-standing capital projects including permitting of the Seabrook Island Road Elevation and Drainage Improvement Project, as well as construction of an office addition and detached garage at the Town Hall site. The Town would benefit from the creation of a Capital Improvement Plan, which is a short-range plan, usually four to ten years, which identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan.

<u>SIPOA Infrastructure.</u> The Seabrook Island Property Owners Association utilizes a periodically updated Replacement Reserve Study to guide its short- and long-term infrastructure responsibilities. The purpose of this Replacement Reserve Study is to provide SIPOA with an inventory of the common community facilities and infrastructure components that require periodic replacement, a schedule that includes the replacement year for



these items (based on the items normal economic life), and an effective financial plan to fund these replacements. The common community facilities and infrastructure components include:

- Asphalt drive and parking;
- Concrete sidewalks, curb, and gutter;
- Retaining walls, lagoons, and ponds;
- Storm drain system and bridges;
- Swimming pools and community buildings;
- Docks and boardwalks; and
- Tot lot and basketball court.

The Replacement Reserve Study, prepared and updated for SIPOA by the capital reserve consulting firm of MillerDodson Associates, consists of four primary sections:

<u>Section A – Replacement Reserve Analysis</u>. This section describes the current funding and the Cash Flow Method to calculate Replacement Reserve funding for the periodic replacement of the 486 Projected Replacements identified in the Replacement Reserve Inventory. Included in this section is the Cash Flow Method Table of Receipts and Expenditures extending forty years from base year 2018. For each year, the table provides the starting year balance, projected replacement costs, annual deposit, and end of year balance. Cumulative expenditures and cumulative receipts are also included in the table.

<u>Section B – Replacement Reserve Inventory</u>. This section identifies 540 inventory items, 486 of which are Projected Replacements and the periodic replacements of these items are scheduled for funding from Replacement Reserves. A total of 54 items are Excluded Items, and expenditures for these items are not scheduled for funding from Replacement Reserves. The inventory items are divided into 35 major categories, with each category printed on a separate page. Examples of major categories include Boardwalks/Walkways, Asphalt/Pavement, Gatehouse, and Pump Stations. Information for each of the items under the major categories includes item description, number of units, unit replacement cost, normal economic life, remaining economic life, and replacement cost (unit replacement cost multiplied by the number of units). For example, items under the Gatehouse major category include GH Roof and GH light fixtures.

<u>Section C – Projected Annual Replacements</u>. In this section, the 486 Projected Replacements in the Replacement Reserve Inventory whose replacement is scheduled to be funded from Replacement Reserves are broken down on a year-by-year basis. For example, Projected Replacement Year 2021 lists all of the items requiring replacement for that year, and a 2021 Total Scheduled Replacements Cost.

<u>Section D – Condition Assessment</u>. The final section of the Replacement Reserve Study includes general condition comments pertaining to the larger, more significant components in the Replacement Reserve Inventory and to those items that are unique or deserving of attention because of their condition or the manner in which they have been treated in the Replacement Reserve Analysis or Inventory.

<u>SIUC Infrastructure</u>. In 1995, the Town of Seabrook Island purchased the island's existing private water system, and soon afterward passed an ordinance to create the Seabrook Island Utility Commission. While the utility's infrastructure is described in detail in the Community Facilities Element. SIUC conducts periodic studies with outside engineering firms to assess its current facility condition as well as potential future additions that would be required to meet future growth in the areas SIUC serves. This study primarily impacts the sewer treatment part of the infrastructure as the water distribution system is only on Seabrook Island itself and little future expansion is possible. These studies are the basis of future



investment and also provide valuable input to the going forward impact SIUC charges new customers.

Beach Management and Maintenance

In 2019, the Town updated its Comprehensive Beach Management Plan. This Plan update was a joint effort including the Town leadership and staff, SIPOA, SIC, and the Camp. Specifics of the Comprehensive Beach Management Plan Update are described in detail in the Natural Resources Element of this document. It is important to note that Federal, State, and Local public and private agencies all maintain a level of authority and responsibility for Seabrook Island Beach Management.

Management of the beaches include expensive items such as periodic beach renourishment and maintenance of the stormwater system, as well as less expensive items such as maintenance of public access points, engaging the beach patrol, and the purchase and maintenance of bike racks, trash cans, signage, etc. The costs associated with the beach and adjacent facilities are shared among several entities, however the Town and SIPOA provide the bulk of funding, contracting, and associated tasks. Both the Town and SIPOA include items associated with beach management and maintenance in their respective annual budgets.

While the Town includes General Fund and Reserve Fund expenditures for items such as beach signs and markers, beach patrol services, beach maintenance, and funding for the five-year update to the Comprehensive Beach Management Plan, SIPOA assumes a much larger role financially. The SIPOA Comprehensive Plan embraces the major planning assumption that local sea level will continue to rise, and identifies, budgets, and includes long-term planning that addresses the associated ramifications. For example, specific application to SIPOA long term plans include new infrastructure, replacing/upgrading existing infrastructure (excluding roads), and raising/resurfacing roads and upgrading road drains. More importantly, the primary beach management tool to combat ongoing and severe erosion of Seabrook Island beaches is the "soft engineering strategy" of periodic relocation of Cap'n Sam's Inlet. It costs millions of dollars to monitor and periodically restore the beaches, and these activities are privately budgeted and paid for through SIPOA.

The Comprehensive Beach Management Plan is updated every five years. The next update is scheduled to be completed by the end of 2024.

Capital Improvement Plan (CIP)

The Town does not currently maintain a Capital Improvement Plan (CIP), however, included in this element is a strategy to establish and maintain such a plan. The objective of the CIP is to plan and coordinate the financial resources necessary to prioritize investment. Typically, the CIP covers a 10-year period and allows for the following:

- Facilitates coordination between capital needs and the operating budgets;
- Enhances the community's ability to obtain a credit rating in the future and avoid sudden changes in any potential future debt service requirements;
- Identifies the most economical means of financing capital projects;
- Increases opportunities for obtaining federal and state aid;
- Relates public facilities to other public and private development and redevelopment policies and plans;
- Focuses attention on community objectives and fiscal capacity;
- Keeps the public informed about future needs and projects;
- Allows local government to reduce duplication; and
- Encourages careful project planning and design to avoid costly mistakes and help a community reach desired goals.



A future CIP may be implemented by Town Council during the annual budget process and would involve the evaluation of as available funding sources in comparison to the estimated funding requirements for each priority. After adoption of a CIP, the Town may review the progress of the plan annually, make adjustments or modifications as needed, and incorporate recommendations from the Planning Commission as deemed appropriate.

While remaining mindful of risks associated with hurricanes and other natural disasters, and the associated need to maintain accessible cash reserves, the Town may also seek to invest funds in alternative investment strategies, provided the maturity date of such investments should coincide with the planned time frame for the construction or renovation of priority investments as outlined in the CIP. As such, the CIP will be a dynamic document that will chart the planning and funding for major capital projects or priorities within the community. Town Council should receive regular financial reporting for the CIP and discuss these findings in open session.

Coordination

One of the challenges to the implementation strategies included in this Comprehensive Plan Review is the required coordination and planning across jurisdictions and public/private partnerships. The coordination often involves federal, state and county resources and private entities including SIPOA, SIC, SIUC, and the Berkeley Electric Cooperative. The coordination involves aligning development plans of the various entities with those of the Town and identifying financial resources to ensure that common priorities are funded in a time frame to prevent detriment to the community.

Coordination also involves evaluation to prevent duplication of effort and the most effective use of resources. Further coordination should be allowed for public-private partnerships to accomplish similar goals to the extent that this is feasible. Lastly, the coordination among these entities would seek to leverage financial support to maximize the benefit to the Seabrook Island community.

11.3: PRIORITY INVESTMENT ELEMENT GOAL

Element Goal

Ensure adequate facilities and infrastructure is available and properly maintained in order to meet the needs of the Town and its residents.

Priority Investment Element Needs

- Identify the actions and associated costs to mitigate the Town's exposure to all types of hazards.
- Introduce a fiscal management tool to coordinate the location, timing, and financing of capital improvements over a multiyear period.
- Improved financial and long-term planning coordination between the public and private entities critical to the sustainability of Seabrook Island.

11.4: PRIORITY INVESTMENT ELEMENT STRATEGIES AND TIMEFRAMES

The Town should undertake the following strategic actions in support of the Vision and Goals of this Plan. These implementation strategies will be reviewed a minimum of every five years and updated every ten years from the date of adoption of this Plan.

- 1. Continually identify the Town's exposure to all types of hazards, using the Charleston Regional Hazard Mitigation Plan as a baseline, and consider appropriate mitigation steps and associated resources or funding required;
- 2. Establish and maintain a Town Capital Improvement Plan; and



3. Continue to focus the Town's investment on the priorities identified as critical to the sustainability of Seabrook Island, including any potential issues related to sea level rise.